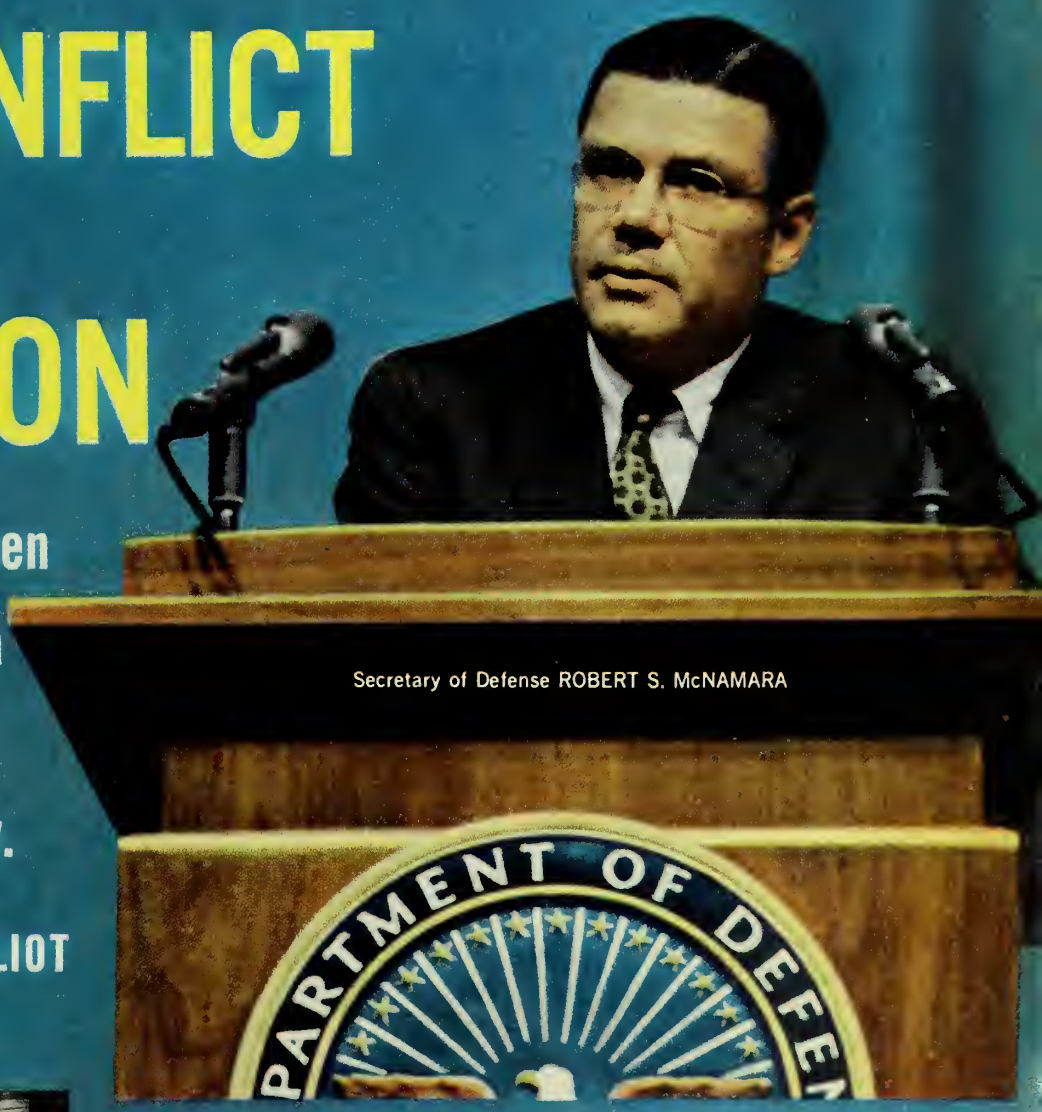
THE AMERICAN
LEGION
MAGAZINE

20c • NOVEMBER 1963

THE CONFLICT in the PENTAGON

What the clash between Secretary McNamara and the military means to our security.

By GEORGE FIELDING ELIOT



Secretary of Defense ROBERT S. McNAMARA



THE 45TH NATIONAL CONVENTION at MIAMI BEACH, FL

HOW TO RAISE YOUR BOWLING AVERAGE

By DON CARTER

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The American

LEGION

Magazine

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LETTERS TO THE EDITOR

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AMERICAN EDUCATION WEEK

SIR: Congratulations for saying so much so effectively and tersely in your October "Veterans Newsletter" message on American Education Week. The American Legion seems to be revitalizing the observance of this important week and I trust the results will be gratifying.

SIDNEY DORROS
Publications Division
National Education Association
Washington, D. C.

DRIVER EDUCATION

SIR: The article "Is School Driver Education a Success?" by Frank A. Tinker (Sept.) contained a number of pertinent and constructive points. However, the AAA survey quoted in the article might lead the casual reader to believe that the AAA has lost faith in the driver education program. Actually, we are continuing long-range surveys and feel that it is too early to predict what final trends will be revealed. Meanwhile, we are in possession of many spectacular studies comparing the accident and violation records of trained and untrained young drivers in many local areas, in which the trained young drivers' record is far better than the untrained.

We feel that the vast weight of the evidence is that driver education holds one of the brightest promises for a safer motoring future, and we feel that the task ahead is to upgrade our driver education courses so that they will be of maximum effectiveness in evolving a better generation of drivers.

JOHN DE LORENZI, DIRECTOR
Department of Public Relations
American Automobile Association
Washington, D. C.

SIR: As a former magistrate, I fully agree with Frank Tinker's implication that much of the auto driving trouble of teenagers can be traced to *attitudes.* Callousness and discourtesy, rather than lack of driving techniques, is at the root of much of the highway tragedy today. Here in Park Ridge we have a Courtesy Car Club which gives recognition to courteous, cautious and considerate drivers, and provides them with a decal to put on their cars. Where repeated threats and admonitions have failed in many cases, this recognition has succeeded. At a time of their lives when youths strive for status and the desire to belong, the Courtesy Car Club has wisely singled out safe drivers for status, and the entire community has gained.

EDGAR C. LUNDBERG
Park Ridge, Ill.

THE THING ITSELF

SIR: Yours was one of the few national publications that printed the actual text of the test ban treaty (Sept. Veterans Newsletter), instead of talking *about* it. I circulated it to newspapers in this area, and the Dover (Ohio) *Daily Reporter* published all five treaty articles, crediting myself and the Legion magazine, along with an editorial enumerating the test ban pros and cons.

LES COLE
New Philadelphia, Ohio

SIR: Thanks for the publication of the text of the test ban treaty. All too often people don't have access to what is discussed, and must rely on what others say about it. Yours is the second national publication known to me which made the full text available. If others were to follow your lead, we might all be better informed.

JACK A. QUILICO
Billings, Mont.

"SEEING" LIKE THE BLIND

SIR: As parents of the only young blind child in our community, my husband and I were enthused about Maj. Gen. Maas' article "How Not to Help the Blind." Not only was it pleasant reading with a nice bit of humor, but it states both the stark facts of blind existence and *what to do about them.* One occasionally reads about these problems, but with no solution or answer to them. Thank you for such a downright good article.

MRS. C. A. DANKLEFSEN
Bellevue, Ohio

SIR: It was inspiring to read Gen. Maas' article. I've followed his career for 31 years and remember when he was a Congressman from our state, and disarmed a deranged young man who was terrorizing the House of Representatives with a gun. Gen. Maas shows greater courage than the poet Milton in his blindness. He also serves, *but* he does not "only stand and wait." He goes and does, with good humor and military bearing. We need more men like him.

RICHARD R. PETTY
Plainview, Minn.

SIR: I saw a blind man at a busy intersection, so I said: "The light's with you. Do you want a hand across the street?" "All right," he said, a little defensively. Without touching him I said: "Take my arm, I'll go a half step ahead of you so you can sense what's up." "Wonderful," he said, taking my arm. With him holding my arm, and myself leading a little, we crossed the street.

"How far are you going?" he asked. "No farther," I said. "I was going the other way when I stopped to give you a steer." "What a pity," he said. "I could go with you all day."

The blind man's compliment was sweet music. As you may guess, I had read blind Maj. Gen. Melvin Maas' article in your September issue, so I didn't grab him, push him or drag him. What a wonderful article that was.

GEORGE HEINES
New York, N. Y.

ALERT YOUNGSTERS

SIR: I pass each issue of my Legion magazine on to students in my U. S. history and U. S. government classes, and assign them oral reports on different articles. I was proud to have one of my students point out that in the September message, "The Roots of Americanism Are Spiritual," the date of the Mayflower Compact, given as 1609, was incorrect. We had just studied this famous document, and he was able to point out that the correct date was Nov. 11, 1620.

WILLIE L. JONES
Nathalie, Va.

Thanks for sharp young eyes.

THE MARINE HYMN

SIR: It was a fine idea to present the Marine Hymn on the inside front cover for September, but I wonder how many of the thousands who have sung it know who wrote the basic music. It was a surprise to me that the composer was a Frenchman with a German name—Jacques Offenbach. If you don't believe me, go to your favorite long-hair music shop and see if they have recordings from Offenbach's *La Perichole.* Listen to it, then tell it to the Marines.

LEWIS GULICK
Miami, Fla.

SIR: The article "The Advance of Soviet Economic Warfare" by Gerald Steibel (Sept.) is one of the best in analysis and in reducing a difficult subject to readable English that I have seen. To date I have recommended it to many teachers.

M. N. DAFFINRUD
Viroqua, Wis.

SIR: In my bridge column in the Franklin (Ind.), *Daily Journal,* I reviewed your recent articles on bridge play by William S. Root. I am highly enthusiastic about this series, and closed my comments with this advice to readers of my column: "If you don't take *The American Legion Magazine,* try to borrow it."

MRS. JOHN W. CANNON
Franklin, Ind.



DATELINE WASHINGTON

RED ROOM AT THE TOP.
SHORTER WORK WEEK.
JAPAN'S REMARKABLE RECOVERY.

Although saddled with one of the largest bureaucracies in the world . . . one manager for every ten workers . . . the Soviet system of developing men at the top has generally proved to be successful . . . so that today the key leaders in the Khrushchev regime are a shrewd, tough-minded bunch, experienced over a wide range of subjects and capable of handling complex problems of national policy with reasonable foresight and dispatch.

Such is the objective conclusion of a Senate subcommittee which has made a study of Russian manpower training and selection.

A similar study of Communist China discloses that Mao Tse-tung, undisputed boss for more than 30 years, has surrounded himself with a disciplined and dedicated elite . . . men who have proven themselves to be tough, ruthless and, above all, thoroughly reliable in the teachings of Mao.

The dominant figures in the Red Chinese system, the study found, are dogmatic, poorly educated and distrustful of scientists and technicians. . . Political conformity rates higher than know-how, but the ambitious party devotees on the way up to the top face an "impenetrable roadblock" in the upper strata of old, tired, and overworked "true believers" who solidly surround Mao.

The U. S. unions, with more than 18,000,000 members and never financially stronger, are nonetheless in deep trouble, and the labor leaders are aware of it, even if the general public is not. . . Automation . . . newer, faster, more efficient, less expensive methods of getting things done and produced . . . is steadily and inexorably whittling away at the jobs now held down by union members.

Some unions have made gains by concentrating on security as their principal bargaining point. . . But even long walkouts have failed to halt the automation tide. . . In some areas management and unions have worked out compromise methods to provide financial aid and retraining for workers squeezed out by machines . . . but for the most, labor leaders will turn more to the shorter work week.

Four of our World War II foes--Austria, Germany, Italy, and Japan--are among the 15 countries which have, in the eyes of the Agency for International Development (AID), "successfully completed programs" so that they no longer need our assistance . . . in all four cases, the recovery from defeat and devastation has been relatively rapid, but in the case of Japan, it has been truly remarkable.

Today Japan leads the world in shipbuilding and fishing, is fourth in steel production and electric power generation, and among the first five in cement production. . . Japan's rate of growth is the highest in the world . . . at an annual rate of 9 to 14%.

PEOPLE AND QUOTES

SPEAK OUT

". . . it is tremendously important to all of us that the voice of the United States should be clear, should be unambiguous and should be authoritative." Prime Minister **Robert G. Menzies**, of Australia.

SHORT MEMORIES

"Some of our allies tend to forget, all too soon, our so recent escape from a serious threat to our existence as free nations." Ex-President **Harry S. Truman.**

DANGEROUS DELUSION

"The fantasy that world communism's basic aims can be mollified, tamed or bought off with reasonable concessions, can be fatal to our world and all that it cherishes." **A. N. Spaniel**, industrialist (chairman, International Latex Corp.)

"AH, WILDERNESS"

". . . Man's aesthetic response to nature tends to grow more intense as his civilization cuts him farther and farther away from earth and water. . ." **Stewart L. Udall**, Secretary of Interior.

URBAN BLUES

"Big cities grow rapidly and completely uncontrolled; the motor car conquers the streets and pushes man to the side, leaving him more insecure than ever. . ." **Constantine A. Doxiadis**, Greece, city planning expert.

ONCE IS ENOUGH

"Everest is war. The life and death factor is present all the time. Once is great—but it's enough for a lifetime." **Barry Bishop**, member of first U. S. team to reach top of world's highest mountain.

NO IN BETWEEN

"To be second is to be last." Sen. **Vance Hartke**, D-Ind., discussing national defense.

How I Made $1,000,000 In Mail Order

by E. Joseph Cossman

Would you like to make $1000 a day—day after day—in your own mail order business? Starting at home week-ends, without giving up your regular job? Would you like to see cash, checks and money orders come pouring into your home, sometimes as much as $5000 in a single day?

That's exactly what you can do with the help of a new book I have just written. I started out using my kitchen table for an office and today I have a mail order fortune of a million dollars.

This gold-mine of a book shows you how you can start with nothing but an idea and parlay it into more cash than you ever dreamed of. Where and how to find a product to sell by mail. How to find out if people will buy your product before you spend a single dime producing it. How to weed out clinkers and spend money only on tried and proven sellers.

After you've found a successful product, the book shows you how to produce it at rock-bottom cost with "insider" tips and tricks. You won't be spending a cent on production until cash-in-advance orders have started pouring in. It's "mail order magic" you can put to work for you . . . mail order "know-how" you can use to start from scratch and build a personal fortune just as I did.

My book helps you to do everything from finding a product and picking a brand name for it . . . to writing the short, simple ads that sell it. You get samples of 35 super-successful mail order ads that each sold at least a million of each product.

One of my little ads has pulled one million eight hundred and ten thousand orders (yes, that's 1,810,000). And the product sold for $1.00 each! You'll find the exact words of this amazing ad right in the book.

You'll see how easy it is to organize your own mail order company. How to license and register your company. How to get a box number. How to keep records. How to handle your simple tax problems. There's nothing to it when you know the ropes, and this book shows you the ropes.

Best of all, the book shows you how to branch out—how to go from one successful product to a whole line of big sellers. How to take in the cash from product after product, idea after idea, money-maker after money-maker.

Mail order is the only business in the world that offers virtually endless possibilities without great risk or expense. Just starting with one product and working in your spare time, with the system explained in this book, you can make as much as $1,000 a day—maybe even more. I know it's true because I did it and so can you!

Editor's Note: Joe Cossman, President of E. Joseph Cossman and Company, is one of the most successful men in the mail order world. He has pushed a small string of products to gigantic sales, by means of a simple system of his own devising. He spells out his system in the book. In the last six years alone his mail order products have sold over four million dollars worth of business! Today he continues to break into new fields . . . is selling his products by mail to brand-new customers all over the world.

"How I Made $1,000,000 in Mail Order" is available for ten days free examination, and if you decide to keep it the cost is only $5.95. Mail coupon below for your free-trial copy.

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EDITOR'S CORNER

CORREGIDOR REVIVED

FOR TWO DECADES after General Wainwright's glorious holding action and tragic surrender on the island of Corregidor in the Philippines at the start of WW2, Corregidor itself fell into decay and ruin. For the photos of the rotting fortress, and for the report on the national shrine which the Philippine Republic is now starting there, which appear on page 10, we are indebted to Carlino S. Barros, Public Relations Officer of The American Legion Department of the Philippines. Mr. Barros is now Radio Program Director of the only U.S. Veterans Administration Hospital outside the United States—the Veterans Memorial Hospital at Quezon City, Luzon, Philippines. He was a first year college ROTC student at the outbreak of WW2, and at the tender age of 16 he volunteered for the colors, fought on Bataan, was in the Death March of the surrendered U.S. and Filipino forces, and was "concentrated" at Camp O'Donnell prison camp at Tarlac. In a photo which he sent us he is wearing his American Legion jacket which, he says, he "treasures much."

THE PENTAGON CONFLICT

ON PAGE 8 IS AN ARTICLE by the noted military analyst George Fielding Eliot, "The Conflict in the Pentagon." Mr. Eliot deals with the impact on our military of that remarkable person, Robert S. McNamara, U. S. Secretary of Defense. For additional background we wish here to give you the full text of Resolution 117 of the Legion's recent National Convention at Miami Beach, which is squeezed into too-brief notice in our convention report in the center of this issue.

Resolution 117 was offered from several states, revised into one statement by the Convention's National Security Committee, and adopted unanimously. Its text:

"Whereas, there have been many cases in the immediate past of appointive civilian officials of the Department of Defense overriding the opinions and recommendations of specially trained and experienced members of the top brackets of our military establishments; and

"Whereas, this has resulted in many early retirements and separations from the Service of far too many of these dedicated career officers, with the attendant economic losses to the United States of America, which has so heavily invested in their education and experience; and

"Whereas, by law the Joint Chiefs of Staff are the advisors to the Government on matters of military decisions and the Secretary of Defense is only charged to coordinate all information from all sources; and

"Whereas, the civilian appointees are now assuming the right to 'direct' and 'control' all decisions, with the resultant destruction of the morale of the professional military people; and

"Whereas, in far too many cases failures

of equipment due to the ignoring of the experience of career officers and other military personnel have brought about untold economic losses as well as the supplying of ineffectual equipment to our armed forces; now therefore be it

"Resolved, by The American Legion in National Convention assembled in Miami Beach, Florida, September 10-12, 1963, that The American Legion requests a complete reappraisal of this system of decision making which has brought about these irreparable losses; and be it further

"Resolved, that the Department of Defense insure that adequate consideration be given to the advice and findings of competent military personnel commensurate with their training and experience."

THE LEGION ON CUBA

WITH RESPECT TO ANOTHER Legion resolution adopted at Miami Beach—regarding Cuba—we offer the editorial comments of the *New Haven Register* of New Haven, Conn., for Sept. 16, entitled "Is Legion Sentiment National Sentiment?" The editorial, which follows, was sent us through the kindness of Charles F. Trowbridge, Sr., of Wallingford, Conn.:

"As a general rule, no one is more adverse to plunging a country into war than the men who have fought its wars.

"Rank and file members of our American Legion, we are confident, share this viewpoint.

"The fact that they do, we think, makes more interesting and more impressive the resolution the organization just has adopted calling upon the Kennedy Administration to abandon its policy of 'timidity and vacillation' toward Cuba.

"The wording of the resolution itself, we think, demonstrates that the Legion is not a war-mongering group . . ."

"It does want our government to 'employ whatever weapons become necessary' to throw Castro and communism out of our Western Hemisphere.

"But, in the listing of those weapons, one should note the sequence.

"First is placed boycott, then quarantine and third, blockade.

"Last on the list would be the use of armed forces, and these used with an 'if need be' restraining proviso.

"The resolution first would have us seek co-operative action against Cuba by the other American nations. It would have our government reassert and implement the Monroe Doctrine and demand removal of all hostile foreign troops from Cuba. It would also have us deny the use of U.S. ports to any vessel or shipping line engaging in trade with Communist Cuba.

"This resolution, presumably, expresses the sentiments of some 2.7 million American ex-servicemen.

"But does it represent a majority sentiment of our citizens as a whole?

"This, we think, is a question the Administration should ponder well and explore fully.

"For, if the answer comes up in the affirmative—as we think it will—the Administration is out of step with the wishes of our people.

"And if it is, it had better correct its stride immediately." RBP



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A New Legion Year

By NATIONAL COMMANDER Daniel F. Foley



A LITTLE MORE than a month has passed since you and your accredited delegates elected me to the office of National Commander. My sole purpose is to so conduct myself as to merit your trust and to honor our mutual commitment to serve God and Country in The American Legion tradition.

It's a big order—too big for a few of us to handle alone. That's why I welcome the opportunity in this first published message to the entire membership to thank you, to ask your support, and to state plainly the creed which we shall stand and work for during this new American Legion year.

I campaigned two years for the office of National Commander because it offers a limitless opportunity for service in history's greatest service organization.

The American Legion over the past 45 years has built an unparalleled record of achievement. It's a record each of us should know and be proud of. It was made possible by men and women who love their country without reservation and without shame—who acknowledge a permanent debt to those who gave their lives and loved ones in time of war—who glory in the distinctively American concepts of liberty and compassion for the weak and vigilant defense of our free institutions.

But the record to date, both America's and The American Legion's, contains more of promise than of fulfillment. You and I are determining now whether our children will realize that promise.

THE MOST DANGEROUS challenge to confront Americans in the past 100 years remains unresolved. I firmly believe that the world will not long remain half communist and half free. We will bear the responsibility for decisions and actions taken in our name which will spell dominance for one side or the other.

I believe The American Legion is the greatest stabilizing force in America today. Legionnaires understand through unforgettable personal experience the folly of both war-making and appeasement. The nation's leadership needs in a special way now the influence of an informed citizenry dedicated to the advancement of America's interests.

I believe our demonstrated capacity to defeat an aggressor is the best way to prevent aggression. The limited test ban treaty—even if the Kremlin honors it—offers no basis for cutting back United States military strength. While we hope the treaty will make possible *real* advances toward world peace, we must bear in mind the Russians' consistent practice of breaking their word when it suits their purpose. We will serve our cause best by keeping our powder dry.

I believe the great majority of our citizens favor fair and generous treatment of disabled veterans and of widows and orphans. Legionnaires share prime responsibility for maintaining public interest in their welfare.

I believe the plight of aged and aging veterans ranks in the highest order of legislative importance. We must make clear to the Congress the urgency and justice of their entitlement to meaningful help.

I believe the times require that we rededicate ourselves to the basic tenets of Americanism. Let us rediscover and communicate to others, especially our young people, the spiritual roots which give life and direction to our free society.

I believe it is Americans' destiny to achieve an ever increasing measure of freedom and mutual understanding and material progress. Recent events have emphasized that majority rule does not automatically insure minority rights. Legionnaires, having upheld both of these principles in foreign wars, have special reason to promote their practice here at home.

I believe communist control of Cuba places an intolerable pressure upon America's security and the future freedom of all Latin America. The overthrow of Castro must be made a priority goal of our national policy. A complete economic blockade represents one available and effective means of implementing this aim.

These beliefs are embodied in the mandate given your leadership last month in the form of Convention resolutions.

TRANSLATING THE PROGRAM into action will entail the time and effort and cooperation of all Legionnaires and American Legion Auxiliary members. It will also require the enrollment and active help of veterans not now within our ranks.

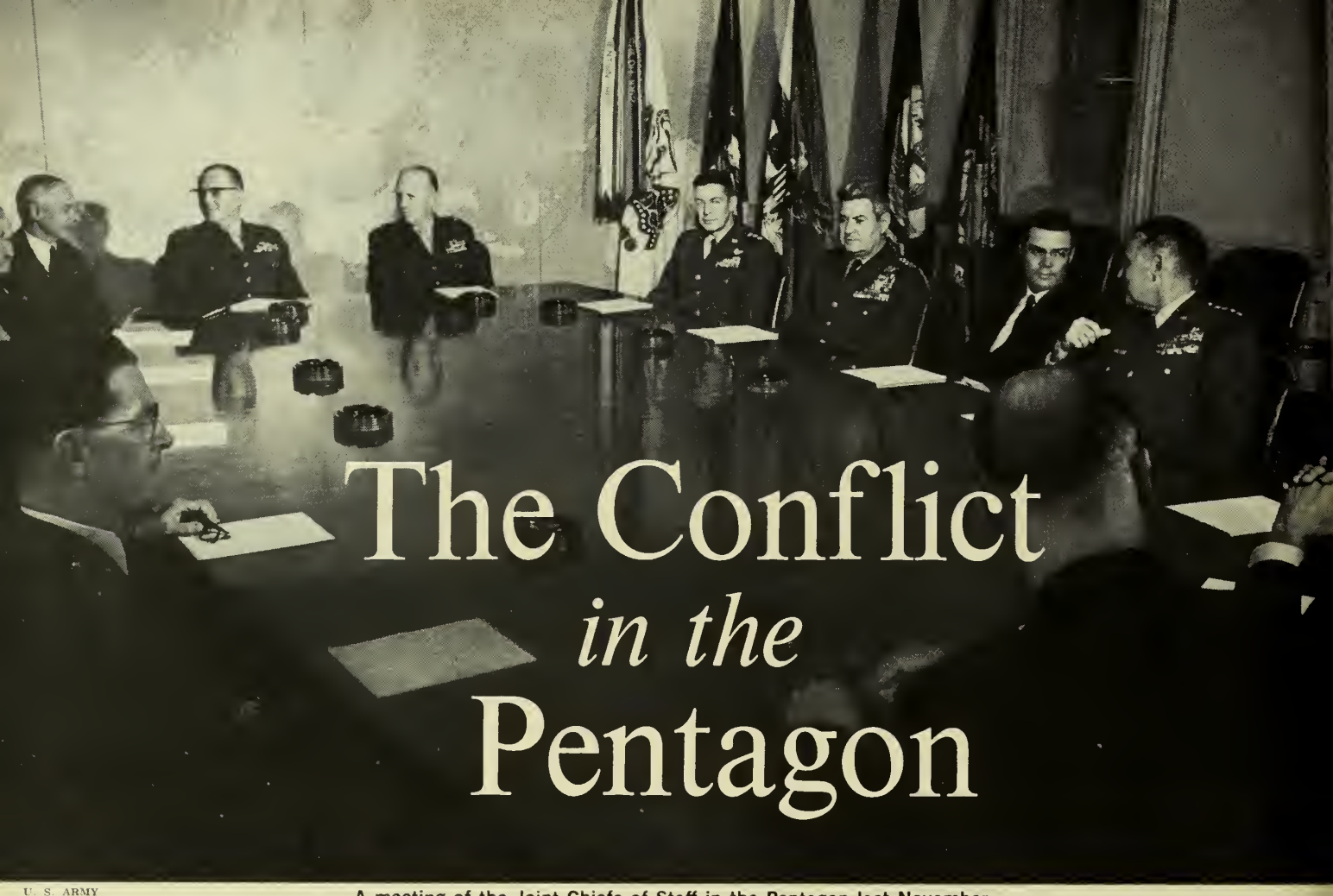
The fact is that an American Legion of 2,600,000 members simply won't get the job done. Individuals in positions of leadership sometimes tend to measure our strength in terms of numbers only. We need a substantial membership gain this coming year to assure the attention and impact our program warrants. This requires real leadership at all levels.

Accordingly, I have undertaken as the first order of business visits to 21 regional membership conferences in as many states. In this as in other matters, the real work of The American Legion is done at the Post level; our most productive salesmen are Legionnaires representing their own Posts and contacting prospects on their home grounds.

May I count on you to do your part? Make it your first order of business to sign up at least one new member between now and Veterans' Day. Let this be your initial investment in a new American Legion year of record achievement.



THE DAY OF THE ARMISTICE, NEW YORK, NOV. 11, 1918.



The Conflict *in the* Pentagon

U. S. ARMY

A meeting of the Joint Chiefs of Staff in the Pentagon last November.

Does the Secretary of Defense put housekeeping ahead of national security? That's the question.

By
GEORGE FIELDING ELIOT

IN THE EARLY SPRING of 1963, the lightnings of press and Congressional criticism played fiercely around the unbowed head of Robert S. McNamara, the dynamic and very tough Secretary of Defense of the United States. The occasion of this violent outburst was McNamara's decision to award the contract for a new aircraft—called TFX for Tactical Fighter eXperimental —to General Dynamics of Fort Worth, Tex., instead of the Boeing firm at Seattle, Wash.

This contract is not peanuts. It involves the production of up to 1,700 planes for the Navy and Air Force, and the total price tag attached to it is estimated at $6 to $7 billion. It also involves 20,000 prime jobs in the period 1963-1969. So when it was disclosed that Boeing's bid had actually been somewhat lower than that of the successful General Dynamics outfit, outraged cries were heard both from the losers and from disappointed politicians such as Sen. Henry M. Jackson, (D.-Wash.). The latter immediately demanded a closed-door inquiry by the Senate's Permanent Investigations Subcommittee chaired by the redoubtable Sen. John L. McClellan (D.-Ark.) ostensibly to determine whether favoritism played any part in the decision.

Senator Jackson hardly believed that McNamara had been influenced by favoritism. What he did think is what many other anxious members of both Houses of Congress have been saying, openly for the most part and with increasing frequency—that McNamara is paying insufficient attention to the views of professional military men and tends to make high-level decisions of great military consequence largely on data supplied by young, fast thinking civilian analysts whose military experience is zero.

The McClellan investigation, as far as revealed, has focused on the point that in the TFX decision, McNamara set aside the repeated and unanimous recommendations of the military evaluation boards, all of which favored the Boeing offer as promising superior performance. Leaks from the investigation resulted in headlines playing up this feature, and leaks from other interested sources—some in the Pentagon itself—added to the clamor.

Similar charges of ignoring military advice had already been leveled at McNamara in regard to his refusal to go ahead with the RS-70 long-range strike plane, his cancellation of the Skybolt airborne missile, and his delay in advancing the Nike-Zeus "anti-missile missile" from a research project to production status. Any notions that the hearings would cause the stubborn Secretary to change his decision about TFX were wrong.

Instead, he fought back with his usual vigor. "Fighting Bob is at it again," said *Time*, quoting McNamara's angry statement to the McClellan subcommittee that its leaks and partial releases of testi-

mony had "needlessly undermined public confidence in the integrity and judgment of the highest officials of the Department of Defense."

McNamara had much more to say. He produced—as he generally does—carefully prepared and "quantified" answers about the merits of his decision. He had never taken his eye off his target: one plane for both Navy and Air Force, not two planes as the services both wanted. This would save up to $1 billion in production and maintenance costs and simplified spare parts inventories. Some modifications between the Navy and Air Force versions would be permitted, but General Dynamics came closer to real "commonality" (or two-service plane) than did Boeing. Boeing's design did promise better performance in some respects, but both designs satisfied the basic military requirements of the services.

The real decision turned on McNamara's judgment, reinforced by that of both service Secretaries. Their choice boiled down to this—with General Dynamics we have a relatively reliable prospect of getting a steady flow of satisfactory aircraft according to schedule; with Boeing we are less certain about timely delivery and are not even sure their lower cost estimates will not be offset by production bugs besides their less satisfactory meeting of the "commonality" requirement. So stated, this was a decision which turned less on the military qualities of the two designs than on production prospects and McNamara's favorite yardstick of "cost-effectiveness." It was, therefore, a decision which fell properly within the province of the civilian leadership of the Defense Department. That was the McNamara story on TFX, in substance, and he stuck to it determinedly.

A little later in the spring, he again underlined his determination to be master in his own house. The Chief of Naval Operations, Adm. George W. Anderson, and the Chief of Staff of the Air Force, rugged Gen. Curtis B. LeMay, had not liked the TFX decision and had said so to the McClellan committee in vigorous language. The two-year terms of both Chiefs expired in August. Admiral Anderson was suddenly notified that he would not be reappointed for a second term, as had been the usual custom; General LeMay was reappointed for a single year only. Press and Congressional comment linked this action to McNamara's discontent with the TFX testimony of the two officers. There followed sub-surface rumblings in the Navy and Air Force sections of the Pentagon. The Navy was already apprehensive about a new McNamara order that the value of the fleet as a whole must be re-studied in relation to the cost of defending the fleet against air attack. The Air Force, already smarting under the RS-70 decision and the Skybolt cancellation, foresaw not only the eventual disappearance of manned aircraft as nuclear delivery systems but also a challenge to their close-support mission by the swift expansion of the Army's own aviation.

The Army has made notable gains under McNamara (with a strong assist from Gen. Maxwell D. Taylor, now Chairman of the Joint Chiefs of Staff). It rejoices in new weapons, 16 combat-ready divisions instead of 11, and a prospective increase in global mobility with the expansion of airlift.

But the Army shares with the other services the gathering anxieties as to the weight accorded to professional experience in top-level decisions. The Anderson-LeMay crackdown suggested omi-

(*Continued on page* 41)

ACME



U. S. NAVY



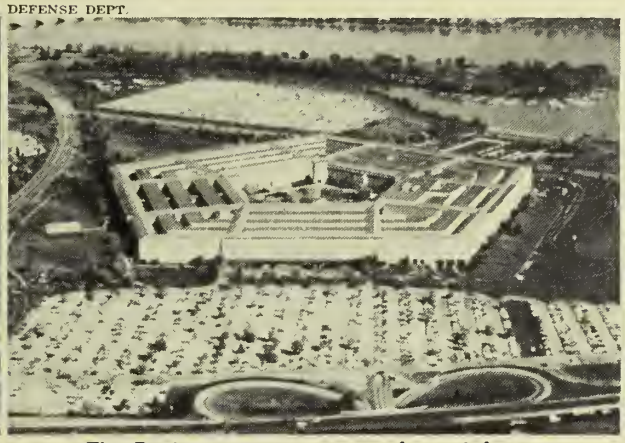
Elvis Stahr and John B. Connally resigned as Army & Navy Secretaries.

WIDE WORLD



McNamara at TFX hearings.

DEFENSE DEPT.



The Pentagon, nerve center of our defense.

WIDE WORLD



Senator McClellan at hearings.

ACME



ACME



Gen. LeMay and Admiral Anderson. Were they punished for testimony?

U. S. NAVY



Admiral Dennison. A committee in Washington ran his Cuban operation.

WIDE WORLD



Sen. Jackson. The TFX hearings were called at his insistence.

They're clearing the weeds from

After moldering for two decades, the last stronghold of Wainwright's "grim, gaunt, ghastly men" will become a Philippine National Shrine.

On MAY 6, 1942, the American and Philippine defenders of the Island of Corregidor at the mouth of Manila Bay could take no more. They had held out for nearly five months, first on Bataan Peninsula, and when that fell on April 9, in the beleaguered fortress of Corregidor, or The Rock, as it was fondly called. At noon, May 6, Gen. Jonathan Wainwright painfully started to surrender his emaciated men to Japanese General Homma. Their sacrifice had held up the enemy conquest of Southeast Asia long enough for America and her allies to reorganize their forces in Australia, so that 28 months later Gen. Douglas MacArthur could land on Leyte and announce to the Philippines: "I have returned!" What happened to Corregidor? The jungle took over, and it became an island of ruins, debris and desolation, half-buried in dense tropical foliage. The impoverished post-war Philippine Republic could not afford the millions of pesos needed to make it a fit war memorial. Ten years ago a volunteer American attempt to raise 7½ million dollars for the purpose fell short.



Alberto de Joya.

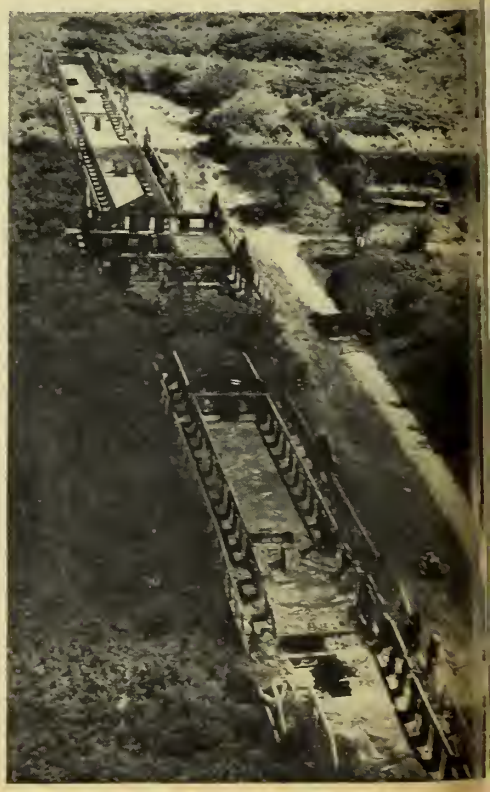
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Volunteers hack at undergrowth.



De Joya (necktie, left-center) shows Commission overgrown gun emplacement.



Ruins of Topside Barracks.

PHOTOS ON THIS PAGE *show how the jungle took over Corregidor. Alberto de Joya in the large photo above shows the condition of a pitted, rusted old gun emplacement to a party of the National Shrine Commission. De Joya, only Filipino to have been American Legion Philippine Department Commander (1959-60) is President Macapagal's Undersecretary of National Defense. At 22, he fought on Bataan, marched in the Death March and was incarcerated at Camp O'Donnell, Capas, Tarlac. To start the rehabilitation of Corregidor, de Joya led volunteer parties of weekend clearers of ipil-ipil growth, armed with bolos and machetes, some of whom are shown above, right. At right is seen the ruins of the enlisted men's barracks on Topside, Corregidor, fronting the old parade grounds.*

CORREGIDOR

Corregidor's South Harbor, seen from Topside.

PLOWING THROUGH *the weeds and rubble, volunteer cleanup squads found that though scrap metal scavengers had foraged the ruins of Corregidor, historic relics and remains still littered the island, 20 years after the siege. In the photo at right, de Joya (felt hat) inspects the unearthed dog tags of Edward King, of Toutle, Wash., namesake of the General who surrendered Bataan.*



The dog tags of Edward King of Toutle, Wash.

Finally, in 1962, Philippine President Diosdado Macapagal declared Corregidor a National Shrine and named Alberto de Joya, long a proponent of the project, to carry out the 9 million peso mission. The island will be rehabilitated, beautified; the 23 wrecked batteries that saw action will be restored. Atop The Rock's highest point, a 23 million peso bronze memorial, designed by Guillermo Tolentino, will depict the spirit of Bataan and Corregidor. Hard by two dead Filipino and American unknown soldiers, two towering figures will give the famous "V" sign. On both sides of the base, reliefs will depict famous scenes from the Death March and the coming of the Liberators. Meanwhile, The American Legion Department of the Philippines is organizing private investment in hotels, resthouses and restaurants on the island to accommodate visitors and tourists. When Edwin Richards, Corregidor veteran from Phoenix, Ariz., makes a sentimental dedicatory journey to The Rock he will find, inscribed on one of the gold tablets of the memorial, the words of Douglas MacArthur: "Corregidor has sounded its own story at the mouth of its guns. It has scrolled its own epitaph on enemy tablets. But through the bloody haze of its last reverberating shot, I shall always see a vision of grim, gaunt, ghastly men, still unafraid." Those words will tell exactly, to the whole world and for all eternity, what Corregidor stood and still stands for.

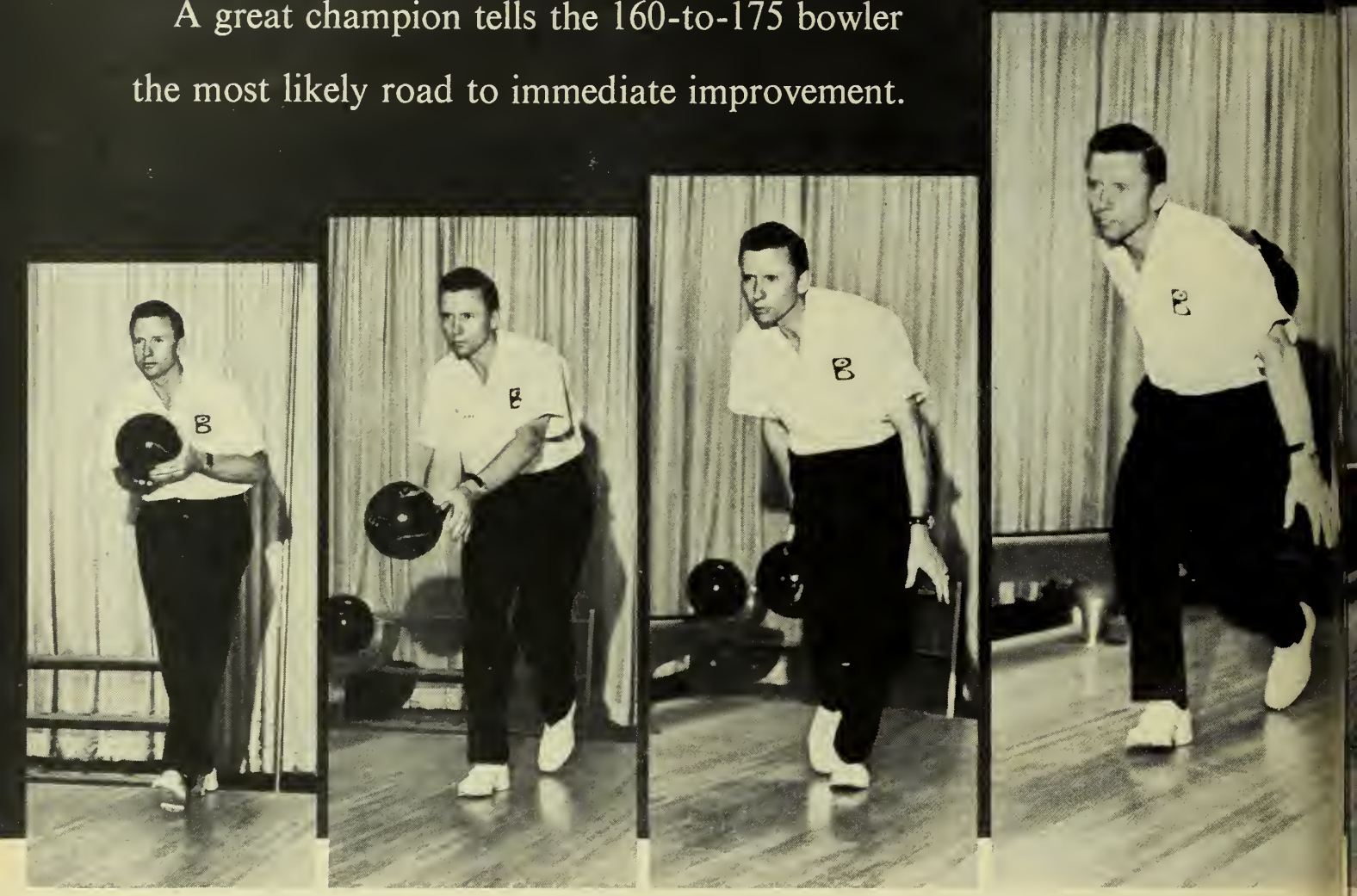
by Carlino S. Barros.



Corregidor Island

One way to raise your

A great champion tells the 160-to-175 bowler the most likely road to immediate improvement.



Bill Lillard's perfect approach. Don Carter's text (below) spells out meaning of the "pushaway" (first two photos).

By DON CARTER

HOW MANY TIMES have you watched star bowlers on television or in person consistently roll over 200—running a string of strikes—and wonder how they do it?

The key word is consistency, and that's what will help you improve your average by ten pins or more. The secret to being consistent lies in timing. The secret of timing lies in two things: (1) a knowledge of what is fundamental about correct timing and (2) perfecting the execution of that knowledge in purposeful practice sessions on the lanes.

If you are a 160 to 175 bowler, you have a stance, footwork and swing of your own, and you roll a lot of balls correctly. A bowler cannot average as high as 175 without throwing a large number of effective balls. But as the 200-average bowlers prove, a bowler cannot average as low as 175 without throwing a large number of ineffective balls too.

A male bowler in the 150 class may have a fundamentally bad form, so that for substantial improvement he may need to overhaul his complete style, in which case he should study the proper stance, footwork and pendulum swing almost from scratch. As I recommend in my Brunswick instruction tours, you can improve these three essentials to good bowling form and, consequently, improve your scoring ability.

But if we are looking for *one thing* most apt to improve the average of a 160 to 175 bowler, it is fair to assume that he throws good and bad balls. His problem is not to learn to bowl from scratch, nor even—necessarily—to learn anything new to do at all, in order to raise his average ten pins or more. His problem is to learn the difference between his good balls and his bad balls, so that he can more consistently do what he is already able to do some of the time.

A friend, watching such a bowler, may be able to point out so long a list of things that seem wrong that the only result may be complete confusion.

However, if one watches 1,000 bowlers in the 160-175 class, a strong pattern of timing irregularity isolates itself from all their delivery movements to reveal what the fundamental reason is for their bowling well for a few frames, then poorly.

The location of their so-called "explosion point" changes subtly from ball to ball.

BOWLING AVERAGE



The first step is in the second photo. The poised left foot in the first photo is simply a standing position.

The "explosion point" (a descriptive phrase for a peak of action) is the point in the delivery of the ball at the foul line at which the bowler starts his finger-lift ball release—a critical point in the total approach and delivery. A minute difference in timing or aiming at this point can make all the difference between a ball that is magnificently effective or miserably ineffective, as well as between a ball which holds its line with ease or one that goes badly off line from the start.

If the bowler starts to apply any part of the follow-through to the ball while it is still on its final *down swing*, everything may go wrong. Instead of a lift, the ball may be dropped. Instead of a mixing, rolling action on the ball that scrambles the pins on contact, the ball may have a sliding action that may leave

(*Continued on page* 51)



Author Don Carter, one of the great bowlers of this age, gives a demonstration of his form in his capacity as a member of the Brunswick Advisory Staff of Bowling Champions. In this photo Carter shows the particular subtle point that he makes for 160-to-175-average bowlers in this article. His fingers are applying the final lift at a point well forward of his shoulder and left knee, after the ball had reached the bottom of its swing.

An interview with SYDNEY PRERAU, eminent tax and estate specialist.

What You Should Know *about* WRITING A WILL

A SURVEY CONDUCTED *by the Metropolitan Life Insurance Company last May showed that among 62,000 graduates of New York's Columbia University, less than one-third had made their last will and testament. A spokesman for the company added that in considering the entire nation, the percentage of men not having wills may be as high as 50%.*

The American Legion Magazine has discussed the subject through a series of questions and answers with Mr. Sydney Prerau, a distinguished New York City attorney specializing in estate planning.

Q. Mr. Prerau, why do you suppose so many men fail to write wills?
A. Chiefly, I think, because of bad information and superstition.

Q. Bad information?
A. Yes. The rich write wills, while the middle class and the poor don't. Most people lack the information needed to understand that the poorer a man is the less he can afford the luxury of dying without a will.

Q. Why is that true?
A. Naturally, you want your wife to have as much relief from financial worries as you can give her. If your estate is small and you don't leave a will, you risk having your property divided between your wife and others. You can readily see what that would do to your wife's share of your estate.

Q. How about superstition?
A. I am certain that, even though they might not admit it themselves, many men feel that if they write a will their death will soon follow. Of course that's silly, but it's hard to reason with because it's not a thought, it's a feeling. Anyway, a large number of men who should write wills think that if they hold their property jointly with their wives they don't need a will.

Q. Do you know of any justification for the superstition?
A. In most of the cases that I know of where a man died soon after writing a will, it was because he put off writing the will until he was on his deathbed. I've known of many, many others who died too suddenly to write a belated will and left their affairs and their heirs in a needless tangle. I've never heard of a case of a man who died *because* he wrote a will, except in those instances in fact and fiction where a beneficiary murdered him to get his estate. That isn't apt to happen to the people I'm most concerned about. Their wills won't make anyone rich. They are more valuable to their dependents alive than dead.

Q. What's wrong with holding property jointly with your wife, instead of giving it to her in your will?
A. Joint ownership has advantages in specific cases, but it is not a substitute for a will and it is risky to think so.

Q. What's wrong with letting the court distribute your property according to law?
A. The laws for distributing estates in the absence of wills vary from state to state, but they are all alike on one thing. Close relatives are considered—the court has no choice—and they can share your estate according to formulas that are not apt to be what you would have wanted.

Q. Are these laws rigid?
A. If you leave no will the law is rigid when it comes to distributing your property. But by making a will you have the *right* to decide exactly what shall be done with your property—subject only to your state's law to protect your wife.

Q. Doesn't the court consider the widow and children before other relatives, in a case where there's no will?
A. Yes, but I suppose there are no two people who want their brothers, sisters, parents, uncles and aunts to share their estates in exactly the same way. So the court's method may not be the way the deceased would have done it himself. And the needless hardship for the widow where there is no will is inexcusable. At the most crucial time she is left without guidance from her husband.

Q. But, nonetheless, she does receive guidance from the court, doesn't she?
A. Yes, she does, but take the New York State laws, for instance, to see what she may face. Suppose you die without a will leaving your wife and two children. Your estate is immediately tied up. A guardian has to be appointed by the court for your children. In most cases they would appoint the widow (though not necessarily), but now she would have to furnish bond to be the guardian of her own children, and pay the fee for it. For the rest of their childhood, she must report to, and get permission from, the court to use any part of the children's legal share of your estate for their support or education.

She must file an accounting each year with the court, reporting what she did with your children's property. She must go to court to explain the accounting, and spend time and money preparing the accounting. Because you lacked a will, her relationship with her children in property matters switches from mother to court-appointed guardian.

Q. Supposing there are no children?
A. If you have no will, then in most states your wife would share your estate with your closest relatives: parents, brothers or sisters, nieces or nephews.



Sydney Prerau in his New York Office.

Q. If you wanted your wife to have it all, she couldn't?
A. Sure she could. By your writing a will and leaving it to her.

Q. But not otherwise?
A. Not otherwise, in most states.

Q. Suppose you just leave a piece of paper in a strongbox, saying: "I want my wife to have everything," and sign it.
A. That's what it is. A piece of paper. It will not be considered a will.

Q. Suppose you get a regular form for a will and fill it out and leave it behind, without all the rigamarole of a lawyer and witnesses?
A. Such a form may serve as a will, if you are in military service when you fill it out, but in most states it becomes invalid a short time after discharge—usually a year. But military wills are the only exception. The court won't accept directions, even in your own handwriting, unless you meet certain requirements. If you don't have the aid of a lawyer, that's not likely to happen.

Q. Then a lawyer is necessary?
A. Of course. And witnesses, too. But you cannot use anyone as a witness whom you have named as beneficiary of anything, no matter how small, in your will. If you do, he will not be able to claim his legacy.

Q. How many witnesses are required?
A. In some states two, in some three. It's better to have one more than is called for in case of death of a witness or if he is in some way disqualified.

Q. So far, we've talked about the reasons for having a will and the steps a man should take toward making his. What goes on during a will-making session between the lawyer and his client?
A. Quite simply, the client will tell the lawyer what he owns and how he wants to dispose of his possessions and to whom. The lawyer can tell you how this can be done to meet legal requirements and may suggest different methods for disposing of the property if he feels they would be more to your and your beneficiary's advantage.

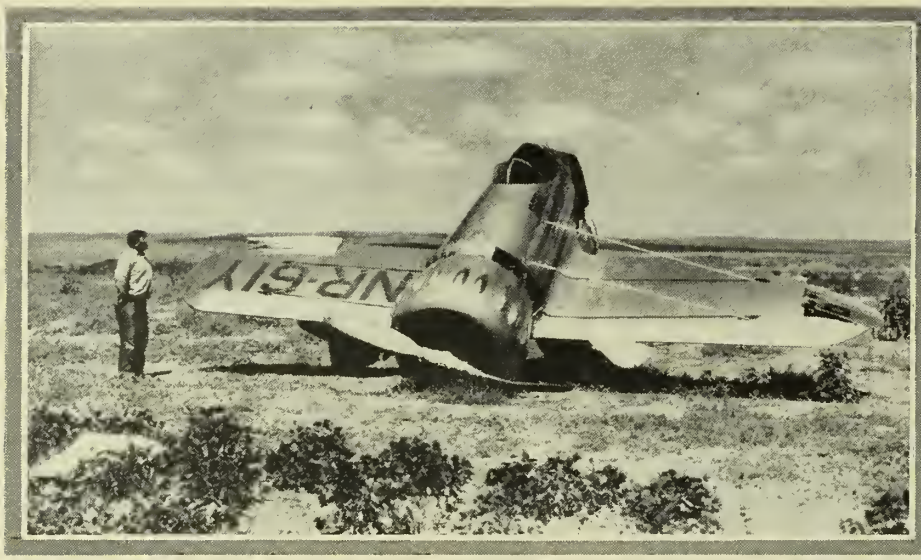
Q. Isn't it just a matter of saying I leave such and such to my wife or my child or my brother?
A. That's one way to do it.

Q. What other ways are there?
A. Well, there are many. The more commonly used one, however, is a bequest of an article or part of your property, which is called a specific bequest. After your specific gifts are made, then what remains, and it's usually the largest part, is called your residuary bequest.

Q. These are outright gifts. Suppose I want to provide for my minor children, but I also want to make sure that my

(*Continued on page* 48)

ACME



Turner's plane after it crashed 55 miles from Gallup, N. Mex., when he was on his way to the 1936 Nat'l Cup Race at New York City.

WIDE WORLD



It's 1929. Turner (left) and his lion cub, Gilmore, are set to take Bert White (right) up for the highest parachute jump yet.

Roscoe Turner

Flying's Original Speed Demon

The Chairman of the Legion's Aeronautics and Space Committee and his fabulous career in flying.

By PETE MARTIN

Roscoe Turner, of Indianapolis, who helped raise aviation from its infancy in the United States, is one of the few men in the field still operating under a full head of steam. Eddie Rickenbacker and Jimmy Doolittle are others, but that's almost the end of the list.

Roscoe Turner. His name can bring a grin to the faces of the men who know him and the men who have heard of him. Turner was the great, flamboyant public salesman of flying. The death-defying merchant of ever faster airspeeds. An outsize showman to the tips of his powerful hands and long fingers, he created a press agent's personality for himself in order to focus the spotlight of public interest on his flying and, through his flights, upon aviation.

In his prime, Turner was good-looking, bizarre and rococo. He designed his own sky-blue uniform tunic, on the breast of which were pinned his wings, glittering with precious gems costing $5,000. He flew with a pet lion named Gilmore who had his own parachute and was registered in hotels with Turner as "Roscoe and Gilmore." While to the more stuffy-minded his stunts sometimes seemed "a little much," Turner had a definite goal in mind and his stunts were part of his plan to achieve that goal.

A World War I pilot, he continued flying in peacetime, always anxious to speed faster and still faster than man had ever flown before. He sensed that air travel would never come into its own except as a result of increased speed, and he risked his life innumerable times to promote this idea. He barreled through skies. He bored into thunderheads. He skittered around pylons. He invented aerial maneuvers. During the pre-radar days, before radio beams or even beacons, he would search out a railroad track to use as a guideline, cock an eye at an auto map or, as was more often necessary, fly by the seat of his pants. But he got there. He broke old records, then set new ones in some of the trickiest aircraft ever built.

Turner dramatized everything he did in startling fashion. He was always ready to roar off furiously in any direction whenever he felt the cause of aviation could be furthered. He would preach aviation in grandiloquent style as long as there was an audience to hear him. He appeared on radio, endorsed products, competed in every topflight race he heard about.

In the 1920's and 30's, our armed forces seemed more concerned with repudiating the sage, hardnosed and far-seeing counsel of Billy Mitchell than they were in perfecting military flying. Luckily for the country, Turner and other dedicated pioneer birdmen barnstormed, raced, hedgehopped, stunted, walked wings, dangled from trapezes attached to the landing gear and ran ferry services. The roar of their planes proclaimed a constant theme: "Climb out of the mud, you earthbound turtles, and pin on your wings." They believed passionately in man-powered air power. Not just pushbutton, manless rocketry, but in the human element of piloted aircraft. Not many of them got rich and quite a few died, but they proved their point: Aviation was here to stay, both militarily and commercially.

At 68, Turner is still a large hunk of lusty, gusty, robustious man. He stands six feet one, weighs 225 pounds, and

WIDE WORLD ACME





Jacqueline Cochran, champion woman flyer, and Fred Crawford, trophy donor, embrace Turner (center) as he won Thompson Trophy for second time, at a record 283 mph, in 1938 at Cleveland. Right photo—Doug Davis died trying to beat Turner in 1934 race.



DEAN NELSON

Roscoe Turner today.

talks in a rumbling bass that echoes his Mississippi farmboy upbringing. His eyes are a startling pale china blue. His once glossy black hair has silvered, but his speech and personality are forceful, aggressive, stubborn. A friend once said of him, "He seemed to breathe his own limitless determination and energy into his plane, and his plane reacted."

Turner can be emotional at times. On occasion he has been moved to tears when making a speech about his long love affair with aviation. Obsessed by affection for his planes, he watches over them eagled-eyed even after they've been retired. Shortly after he presented his beloved gold-painted Weddell-Williams Special (he had helped design and build it) to the Thompson Museum in Cleveland, Ohio, he heard rumors that it had been left outside in the weather. He bristled indignantly. "Do you mean my plane is not being given proper shelter?" he growled.

Intense in his likes and dislikes and bluntly outspoken, he is tremendously warmhearted. A friend once said of him, "At times he may seem absentminded and detached, and therefore neglectful of people. This causes him to be misunderstood, but everyone who knows the real Roscoe likes him and is loyal to him." And his loyalty to his friends is unquestioning. The only time he is happier than performing some kindness for them is when he's flying. His acquaintances—among them hundreds of the world's notable—are scattered all over the globe. A hero to many himself, he in turn has been a hero worshipper. Three men he has admired most in his lifetime were Malcolm Campbell, the auto speedster; Gar Wood, the speedboat racer; and Clyde Beatty, the animal trainer.

Few men can boast as insatiable a lust for living in all of its aspects as Turner. Ebullient is a word that could have been coined for him. Among other personal characteristics he is a heroic trencherman. One night at the famed Antoine's in New Orleans, he ordered a large dish of catfish. When it was served he asked, "Is this all you've got?" Hastily he was brought two additional platters of the succulent fish, all of which he devoured with gusto. In memory of this gastronomic feat, Antoine's now calls this dish "Catfish à la Turner." His ability to tuck away lobsters is legendary and to date no one has been able to top it.

Over the years, Turner invested $200,000 of money he earned flying his planes in a constant effort to attain higher speeds. No "angel" ever backed him. He never hired a publicity man to tub-thump his feats. Factually he says, "I made my stuff so good the newspapers came to me for it."

All the while, with an X-ray eye and a sensitive touch, he sought out weaknesses in metals, fabrics, construction techniques. He installed new devices, appliances, gadgets, and experimented endlessly. Using the trial and error method, he bet his life that the planes his imagination conceived and his hands created would stand up under grueling tests, and bring him back alive.

Vibrating wires broke around him. Oils became superheated and sprayed his face in flight, blinding him and forcing him to land in cow pastures, orchards, rivers. Crankshafts cracked, magnetos went dead, gasoline lines leaked, motors stalled and burned. His plane was buffeted by storms. His feet and hands were frostbitten. But (*Continued on page* 36)

WASHINGTON PRO & CON

THIS MONTH'S BIG ISSUE:

SHOULD CONGRESS ESTABLISH

PRO



Roland V. Libonati (D-Ill.)
7th District

My bill, H. R. 3320, providing for a 35-hour work week, will stimulate the economy by deterring unemployment and thereby releasing new spending dollars.

The economy of our nation is retarded in direct ratio to unemployment. There have been tremendous money pressures on state and federal governments for relief funds and unemployment compensation. Our nation's youth, the Negro and the aged are hardest hit by the high rate of unemployment. The economy by failing to provide jobs for these workers has lost millions of hours and billions of dollars in the over-all productivity of goods, because they and their families must live on charity or relief programs. Such crippling demands necessitate added taxes—on corporations, utilities, sales, liquors and cigarettes.

In fiscal year 1962, the cost for *not* providing jobs was $3,618,634,000; total unemployed in all 50 states was 4,063,000, or 5.7% of the population. In my own state of Illinois, we had 257,000 or 5.8% of the population unemployed as of last January. The cost in benefits and administering those benefits was $209,163,000 a year.

In the states of New York and Pennsylvania where the unemployment rate was 8.4% and 7.1% respectively, the cost is a staggering $850,000,000.

To cut down unemployment to 4% in 12 months, the growth of the economy—as indicated by the gross national product—would have to jump to 8 or 9%. Once unemployment was cut, a growth rate of 5½% would, possibly, keep it down. But in the last few years the gross national product has grown only about 3½% a year.

Presently, about 1 million persons per year enter the labor market. Between now and 1970 the number will grow to nearly 1½ million each year.

At the same time that demands for jobs are rising, less manpower is needed because of the development of technology. The present and future effects of mechanization are estimated at 1½ million jobs lost per year —the same number of jobs which will be needed annually to employ people entering the labor market for the first time. Only rising unemployment and part-time work can result; for some, a partial work week, and for many, a work week of zero hours.

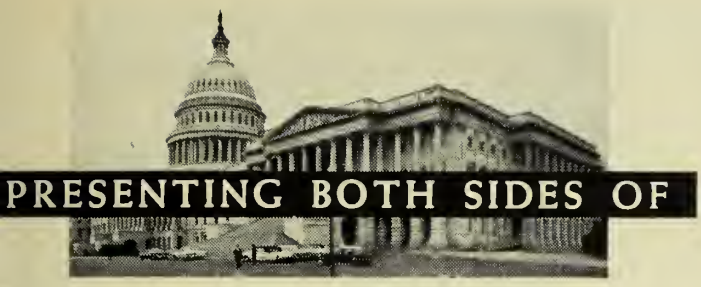
H. R. 3320, by shortening the work week to 35 hours, will spread the job opportunities to a greater number of people. The initial result? New jobs will establish family credit to accentuate new sales.

Then a second effect will take place: the growth rate of the economy will pick up, because of the increased spending power of the consumer. When growth and sales rise together, a further stoppage to unemployment is created. The economy can grow more quickly, without causing job losses—and can even create more jobs.

The federal government must set an example by the enactment of legislation beneficial to the worker and to the sagging economy.

Roland V. Libonati

If you wish to let your Congressman or one of your Senators know how you feel on this big issue, tear out the "ballot" on the facing page and mail it to him.



THE BIG ISSUES

A 35-HOUR WORK WEEK?

CON



Rep. Joe Pool (D-Tex.)
At Large

The proposal that Congress set a 35-hour limit to a man's productive week seems anachronistic just as we have begun to recognize again that work isn't such a bad thing after all.

We've had time to resume a normal life after the glorious glad-to-be-alive, postwar relaxation binge. It was glorious because we'd earned it.

Now, in a thoughtful era, Americans seem to have discovered a natural law of leisure, which goes something like this: "Enjoyment of leisure diminishes in direct proportion to increase in its quantity." And a corollary: "Enjoyment of work rises in proportion to the increase in leisure."

We're examining the meaning of leisure, a word whose definition is "free and unoccupied." Many of us believe that unoccupied time, like unoccupied space, constitutes a vacuum. And because human nature, too, abhors a vacuum, we have found things to fill unoccupied time during our days: amusements, sports, hobbies, and all the "busy work" of leisure.

At some point for each of us, these pursuits become too self-centered to be interesting any longer. Perhaps it is at that point that Americans with surplus leisure hours turn back to work, in order to restore a balance.

Statistics show clearly that, given shorter work weeks, Americans do more work. This answers the theory that shorter hours create new jobs, made from the edges and trimmings of days which have been cut.

In December 1960, 4,540,000 American workers had no jobs. During the same month, 3,000,000 American workers had two or more jobs.

A Labor Department review of the changes in paid labor between 1940 and 1960 shows that more than half the total gain in paid leisure came from increased vacation time rather than a reduction in hours per day and week. This is a shift from the pattern of earlier years, and indicates that people prefer to have blocks of time for the spiritual regeneration which comes from travel, uninterrupted days spent in natural surroundings, in personal work or study projects.

Vacation time such as this stimulates the economy as it stimulates the individual spirit. Entire new industries, employing millions of our people, have been created by vacation spending.

I would prefer increased vacation time to shorter hours, but I do not feel that vacation time is a matter for legislation.

Apart from the economics of the question of the 35-hour week, there is a spiritual issue here which concerns me. Should I as a legislator help to make official the idea that leisure for its own sake is more to be desired than work? I don't believe so. Our people have a drive which demands recognition.

I like Justice Holmes' lucid comment on the place of work in our lives: "The work is never done while the power to work remains. It cannot be while you still live. For to live is to function. That is all there is to living."



I have read in The American Legion Magazine for November the arguments in PRO & CON on the subject: "Should Congress Establish A 35-Hour Work Week?"

THE AMERICAN LEGION MAGAZINE

IN MY OPINION CONGRESS ☐ SHOULD
☐ SHOULD NOT *ESTABLISH A 35-HOUR WORK WEEK*

SIGNED _____

ADDRESS _____

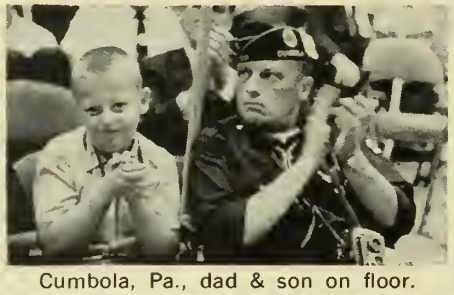
TOWN _____ STATE _____



Orlando, Fla., girls in parade that neither showers nor night could subdue.



Dan Foley, new Commander, gets his cap from outgoing Cmdr Jimmie Powers.



Cumbola, Pa., dad & son on floor.



Florida Gov. Bryant: "Welcome!"



Fabulous Collins Ave., bedecked.



An Arkansas watermelon for Cmdr Powers.



Slosh, slosh conditions after rain interrupted Drum & Bugle finals. Yet this Baltimore corps took third, and Hawthorne, N. J., won under these difficulties.

THE 45TH AMERICAN LEGION NATIONAL CONVENTION

MIAMI BEACH, SEPT. 6-12

Sixteen Pages of Convention News

THE 45TH NATIONAL CONVENTION of The American Legion was held in Miami Beach, Florida, from Friday, Sept. 6 to Thursday, Sept. 12, 1963. Of 2,974 authorized delegates in 58 delegations, all but 9 (from the Philippines) were in attendance or represented by their alternates. Each was chosen and certified by his own Department (state organization). They came from all 50 states, the District of Columbia, the Panama Canal Zone, Puerto Rico, and four foreign Departments. With minor exceptions they voted their full strength on every rollcall question. Largest delegation was Pennsylvania's with 249 votes, the smallest a tie, at 7, among Canada, Mexico, and the Canal Zone.

The convention named Daniel F. Foley of Minnesota, as National Commander for 1963-64 (see page 30); supported ratification of the then-pending test ban treaty, with certain reservations (page 23); again asked for a U. S. policy on Cuba positively directed toward removing the communist regime there (pages 4 and 24); heard numerous distinguished speakers, including (at the National Commander's Dinner to Distinguished Guests) Secretary of State Dean Rusk (page 24) who invited an official American Legion study of the State Department from the inside.

The convention reaffirmed its 1962 policy calling for reforms in veterans pension laws, again backing HR1927; it continued its request for reopening National Service Life Insurance for one year and for the creation of a Senate Veterans Affairs Committee; it sought an Amendment to the Constitution of the United States to guarantee voluntary religious observations and Bible study in public schools.

All told, the delegates adopted 143 resolutions, which ten convention committees, comprised of a total of nearly 500 working Legionnaires, had boiled down from an original 557 resolutions proposed. The remainder were either consolidated in the adopted resolutions, or rejected, or referred to a standing Commission for further study. Committee recommendations on two resolutions were contested on the floor and went to a rollcall (pages 23-24).

Throughout the convention the weather was warm to hot. Heavy rains, normal in Florida in September, occurred only briefly and sporadically, and every outdoor event came off almost as scheduled. The big night-time parade on Sept. 9 started in a squall, which ended soon and did not return (page 28); while the Drum & Bugle corps spectacle, attended by thousands in Miami's Municipal Stadium, Sept. 8, was interrupted, but not washed out, by two heavy showers (page 26). Sunshine blessed most of the quiet enjoyment of Florida's tourist attractions which thousands of Legionnaires and Auxiliary members—along with a great many wives, husbands, sons and daughters—enjoyed (page 32).

His Eminence Francis Cardinal Spellman, Roman Catholic Archbishop of New York and Military Vicar to the Armed Forces, received The American Legion's highest award, its Distinguished Service Medal, on Sept. 10, for his continuing contributions to the spiritual welfare of the American Armed Forces. His Eminence avoided any recognition by himself that he had done anything in particular by telling a rollicking tale of his efforts to join the Armed Forces himself in WW1. Cardinal Spellman is the 55th person, and the second religious leader, to receive the medal since the first five went to military leaders of the Allied WW1 Forces in 1921.

The convention also heard addresses by Maj. Gen. Earle G. Wheeler, Army Chief of Staff (on the state of the Army); Gen. Alfred M. Gruenther, President of The American Red Cross, who also brought to the convention a Red Cross citation for The American Legion's aid to that body (photo page 22); John C. Staton, of the Boy Scouts of America executive board; John S. Gleason, Jr., Past Nat'l Commander of the Legion and presently Administrator of Veterans Affairs; Robert Wyatt, President of the National Education Ass'n, and Mrs. O. L. Koger, outgoing National President of The American Legion Auxiliary.

Concurrently with the Legion's con-



Good stuff. Delegate listens in rapt attention as Boys' Nation President speaks to convention.



The Joe Terrells, of Kentucky. Would-be astronaut Joe, Jr., loved the missile display. Joe, Sr., is a double amputee.



Conviviality, dancing, and joyful meetings of old friends marked the party thrown by the Louisiana Legion, as usual.

vention in the spacious, modern, airy, Miami Beach Convention Hall. The American Legion Auxiliary held its 43rd National Convention in the auditorium of the Doral Beach Hotel. There it elected Mrs. Luther D. Johnson, of Valley, Nebraska, wife of a prominent hardware dealer and herself a farm management specialist, as National President for 1963-64 (page 33). She was Nebraska Auxiliary President in 1953-54, and has been chairman of the Auxiliary's Nat'l Rehabilitation Committee.



Cardinal Spellman thanks the Legion for its Distinguished Service Medal.

Daniel F. Foley, of Minnesota, elected National Commander for 1963-64, embarked on a series of 21 regional meetings with local American Legion leaders shortly after the convention, starting Sept. 25 at Butte, Montana, and to continue, with interruptions for other duties, through Nov. 15. Before leaving, he visited President John F. Kennedy at the White House, Sept. 24, and discussed with the President the major expressions of the convention. A day earlier he appeared on a TV program with U. S. Senator Eugene McCarthy, Minnesota, who stated that he would support the desire of the Legion to create a Veterans Affairs Committee of the Senate.

Foley has been among the leaders of the Minnesota American Legion, which has produced increased membership each year for 12 straight years, and has set all-time membership highs every year since, and including, 1957. Its 1962 year-end total of 96,399 Legionnaires put Minnesota in 7th place among the 58 American Legion Departments, though Minnesota ranks 18th among the states in population.



Gen. Earle Wheeler, Army Chief of Staff.

Convention highlights, besides the major aspects reported on the following thirteen pages, included the following:

The American Legion Life Insurance Committee reported that benefits totaling $1,306,256 had been paid to survivors of insured Legionnaires under the Legion's life insurance plan during its first 51 months of operation—or nearly $25,000 a month. . . . The Board of Directors of the Legion's Child Welfare Foundation authorized grants totalling $29,500. They included: $5,000 to the University of Oklahoma Medical Center to start a special research project on cystic fibrosis; $2,000—for the development of practical nursing in children's hospitals—to the Nat'l Ass'n for Practical Nurse Education and Service; $7,500—for 25 physical therapy fellowships—to the Nat'l Cystic Fibrosis Research Foundation; $15,000—to start research in pediatric virology—to the University of Arkansas Medical Center. . . . The American Legion Press Ass'n named Warren Hanscom, Bradenton, Fla., its President; the Nat'l Ass'n of American Legion Dep't Historians chose Miss Ethel Matuschka, Milwaukee, Wis., to be its 1964 President. . . . Appearing before the Child Welfare Commission, Sen. Thomas J. Dodd, Conn., asked the Legion to support as strongly as possible his proposed bill to control youthful addiction to pep pills, sleeping pills, and other dangerous drugs not presently controlled by the narcotics laws. . . . The American Legion of the State of Washington again won the Frank N. Belgrano, Jr., Trophy for exceeding other Departments in sponsorship of Boy Scouts units. . . . The Iowa Department received the James A. Drain Trophy for its 1963 record of community service. . . . The Ralph T. O'Neil Trophy for the greatest activity in the use of American Legion School of Medal Awards went to the Department of California. . . . The fifteen Departments honored at the convention for exceeding their 1962 membership prior to the 1963 convention (see p. 25), were Panama Canal Zone; Canada, Utah, Hawaii, Arkansas, Alabama, Alaska, Maryland, Indiana, Iowa, Vermont, Oklahoma, South Carolina, South Dakota and Oregon.



Gen. Gruenther speaks for the Red Cross.

LOUIS JOHNSON'S STATE FLAGS



Johnson

WHEN HE was Secretary of Defense under Pres. Truman, Past Nat'l Commander Louis Johnson (W. Va.) had his Pentagon office bedecked with state flags. He has given them to the Legion. In the convention scene above Past National Commander Paul Griffith (Pa.), who was Johnson's Ass't Defense Secretary, formally presents them, as a Legion leader from each state attends his state flag.

TEST BAN AMENDMENT

HOW SHOULD THE AMERICAN LEGION go on record regarding the test ban treaty with the Soviet Union and other nations? At the time of the convention, the Senate was still deliberating its ratification of the treaty. Delegates to the convention were torn between the perfidious treaty-keeping record of the Soviet Union (about 96% of all treaties it has signed it has broken), as well as the dangers to the United States if it should be double-crossed—on the one hand; and the possibility that *if* the treaty were honored it could mark at least a small step away from the U.S.-Soviet nuclear arms race and the befouling of the atmosphere with radioactive products, as well as prevent numerous other signatory nations



Lewis, Tenn.
Made the Report


Miller, Nev.
Offered Amendment



Moore, Okla.
For



Snyder, Calif.
Against


McKinley, N. J.
For


Korkowski, Nebr.
Against



Trowbridge, Conn.
For


Wyles, Ill.
Against


Cusick, Pa.
For

from developing more nuclear weapons.

The entire body of the convention was agreed that the Legion could not espouse the treaty (1) if it were considered by our government to be a step toward disarmament of the United States; (2) if it were considered by our government to be a step toward surrender of U.S. control of its own military; or (3) if we should ratify it with any notion of curtailing lawful nuclear testing (underground) or impairing our constant readiness immediately to resume atmospheric testing should the treaty be violated.

A special subcommittee of the convention Foreign Relations Committee proposed through its chairman, George Lewis, of Tennessee, the adoption of Res. #303 which asked that *"I. the absence of the foregoing safeguards, the test ban treaty should be renegotiated."* That report touched off one of the most interesting debates of the convention. Thomas W. Miller, of Nevada, moved that the resolving clause be amended to read that *"If the foregoing safeguards have been met, The American Legion supports ratification of the test ban treaty."* That was the choice: to demand renegotiation if the safeguards were not met, or to support the treaty if the safeguards were met. The two alternatives meant almost the same thing, but one, fearful of dangers, expressed its intent in the negative while the other, aware of the dangers but anxious for the Legion to furnish more leadership in the search for cold-war solutions, expressed the same intent in the positive. There followed one of the outstanding floor debates of any convention of the Legion, conducted without rancor, nearly every participant obviously understanding the sincerity and the thinking of his opponents. Some





CAUCUSING ON TEST BAN. With a rollcall ordered, states caucused on floor. Left, a group gets off by itself. Right, South Carolina debate and nose-count.

of the debaters are shown in action in the photos above, identified as being for or against Miller's amendment. At the end of the debate, Nat'l Commander Powers, in the chair, could not fairly judge the voice vote, and after several attempts a rollcall was requested. The delegations had not anticipated a rollcall on the subject, and a recess was declared while they caucused on the floor. Miller's amendment, supporting the treaty if the safeguards are met, carried on the rollcall, 1,922 to 1,029 with 14 votes (Idaho's) not cast. The utter lack of partisanship on the question was emphasized when New York cast all 219 of its

PARENT BRUTALITY TO CHILDREN



EVIDENCE *of the brutality of some parents to their small children is shown to the Child Welfare Commission by Dr. James L. Dennis, pediatrics prof at The U. of Arkansas. Here a slide shows X-rays of a small child's beaten body. The Legion is calling for laws to provide more thorough reporting of medical evidence of such cases.*



Somoza of Nicaragua | Rodriguez of Cuba | Crimmins of State Dept. | Keating of the Senate

The scene, and the speakers, in the Hotel Fontainebleau East Ballroom, on Sept. 8, as the Legion Foreign Relations and National Security Committees held joint hearings on Cuba policy before formulating their reports to the convention.

votes for the amendment without a whoop from the like-minded or a groan from the opposition.

One other resolution went to a roll-call during the convention, on the question of opening American Legion membership to veterans whose service was during government-recognized war periods, but not during actual hostilities. Alfonse Wells (Ill.), as chairman of the Committee on Constitutional Amendments, read its report recommending rejection of the proposal. North Dakota asked for a reversal of the Committee recommendation, but after a thorough floor debate, the Committee's rejection was sustained, 2,216 to 722.

Cuba Hearings

The convention had 18 resolutions from various states on U.S. policy in Latin America, most of them bearing on Cuba and the Monroe Doctrine. In order to bring the latest information to bear on their deliberations, the Foreign Relations and National Security Convention Committees held the largest single committee meeting of the convention—an open hearing on Cuba (see photos above) on Sunday, Sept. 8 with, as speakers and "briefers," the following:

1. U.S. Senator Kenneth B. Keating of New York; (2) John Hugh Crimmins, Coordinator of Cuban Affairs for the State Department; (3) former President of Nicaragua Luis Somoza, and (4) Emilio Luis Rodriguez, a Cuban refugee active in the Cuban exile movements to unseat the Castro regime.

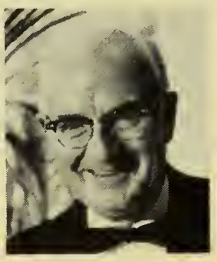
In a nine-part resolution (#414), the convention urged a series of steps which the U.S. and Latin American nations should take to undo the red regime in Cuba, with direct military intervention as the last alternative.

THE NATIONAL COMMANDER'S DINNER TO DISTINGUISHED GUESTS

U. S. SECRETARY of State Dean Rusk was the speaker at the top social function of the convention—the National Commander's Dinner to Distinguished Guests, Sept. 10. The affair packed the enormous ballroom of the Hotel Fontainebleau, and ended with entertainment by Larry Storch, Vivienne Della Chiesa and the Dunhills, produced by James S. Rule, co-ordinator for the American Society of Composers, Authors and Publishers. Secretary Rusk, during a review of the worldwide problems faced by the State Department, noted (1) that he is proud to be a member of the State Department's own Legion Post, he having worn the Army uniform for 25 years, and (2) that some of the resolutions before the convention called for an investigation of the State Department. He then proposed that The American Legion itself investigate the Department of State, because, he said: "I am quite sure that both of us (The Legion and the State Department) could benefit by becoming better acquainted." Later he made it official by requesting a study of the State Department from the inside by an official Legion committee, an invitation which Nat'l Cmdr Powers announced had been accepted.



Della Chiesa



Jimmy Rule

Entertainment courtesy of ASCAP.



U.S. Secretary of State Dean Rusk as he spoke at the National Commander's Dinner.

AWARDS—*Achievements in and out of the Legion were recognized on the convention stage. The Legion's Fourth Estate awards for leadership in journalism went to William I. Nichols, editor and publisher of "This Week" Magazine, and James S. Copley, head of the Copley Newspapers. The Pennsylvania American Legion won the 1963 Hearst Americanism Trophy and Dave Sentner, Hearst Washington Bureau chief (hatless in photo) presented it to Pennsylvania Commander Louis Greco. A special Public Relations plaque went to South Carolina Legionnaire-journalist Sam Latimer, Jr. Representatives of 15 Legion Departments were honored for exceeding their 1962 membership.*



"This Week's" Nichols.



Copley



Legion Departments honored for exceeding 1962 membership.



Sam Latimer, Jr.



Hearst Americanism Trophy to Pennsylvania.

DEVOTION TO GOD



Father Keating Rabbi Shulman
Benediction at opening services.



Special Memorial Service
at the Eden Roc Hotel.

THE CONVENTION did not overlook the spiritual foundation of everything that is American. Before any other general program convened, solemn Patriotic and Memorial Services (far right photo) were led by Nat'l Chaplain Rabbi Albert Shulman (Ind.), at the Eden Roc Hotel Auditorium, Sunday, Sept. 8. The full convention opened on Tuesday with a half hour of devotional exercises. Past Nat'l Chaplain Dr. Tom Clark (Okla.) delivered the Invocation. The championship Sioux Falls, S. D., chorus sang "There Is No Death" followed by the Memorial Address by Rabbi Shulman. Nat'l Sgt at Arms Howard Larsen (N. Y.) lit the convention Peace Candle. Past Nat'l Chaplain Father Robert Keating (Ind.) offered the Benediction (near right photo) and the delegates stood bareheaded to Taps. Later, in Res. #25, the convention called for a Constitutional Amendment to guarantee voluntary participation in religious exercises in public schools.

REPRESENTATIVES OF AMERICAN LEGION YOUTH PROGRAMS



Oxman,
Oratorical



Schabes,
Sons of Legion



Dash,
Baseball



Stratton,
Boys' Nation



Goodfellow,
Boy Scouts

OUTSTANDING AMERICAN *youngsters in Legion youth programs spoke warmly to the convention delegates. Representing Legion youth training and citizenship programs were: Stephen A. Oxman, 18, of Short Hills, N. J., 1963 winner of the Legion's National Oratorical Contest and recipient of a $4,000.00 college scholarship; Robert J. Schabes, Jr., 17, of Miami, Fla., representing The Sons of The American Legion; Richard A. Dash, 18, Long Beach, Calif., the 1963 American Legion Baseball Player of the Year and a member of the Little World Series Championship team sponsored by Post 27 of Long Beach, Calif.; Richard J. Stratton, 17, of Leland, Ill., President of the 1963 Boys' Nation: and Eagle Scout Steven Goodfellow, 18, selected by the Boy Scouts from a Legion-sponsored troop in Hollidaysburg, Pa.*

AT A LEGION CONVENTION, many smaller societies of veterans hold meetings of their own on the side. At Miami Beach these included ANAVICUS (American and Canadian vets); Legion Chaplains; Legion Historians; The Society of American Legion Founders; Women Legionnaires; Twenty & Four (another group of women Legionnaires); Yeomen F (WW1 Navy gals); Fres (former WW2 state Legion officials); World War Nurses; Eight & Forty (an Auxiliary society), and The American Legion Press Ass'n. ANAVICUS surprised Gen. Frank R. Schwengel (N. Y.) with a special citation for his contributions to veterandom for 4 decades. Ex-Senator Edward Martin (Pa.) presented it (above). The Legion Founders named John J. Wicker (left) of Virginia, as 1964 President.



Sen. Martin & Gen. Schwengel.



Jack Wicker, Founders' President.



Alabama National Guard band serenades guests at a hotel.

SEAGRAM POSTS GIVE AWAY FORDS.



Waiting to help run off the drawing, these Seagram's gals were cheated by rain.



Nat'l Adjutant and Seagram Post officials . . . postponed.

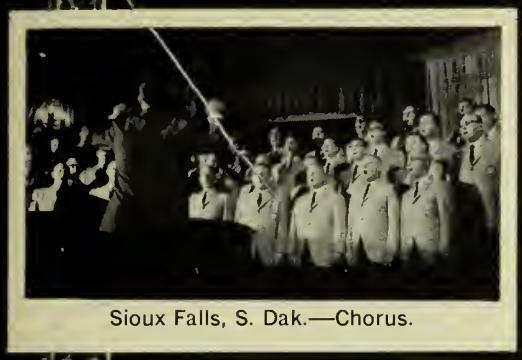
THE LEGION'S SEAGRAM Posts gave away four Ford convertibles to lucky Legion families, but when rainsqualls stretched out the finals of the Drum & Bugle Corps contest, the drawing ceremony, planned for an intermission that was never held, was postponed until next day. The winners—drawn by Nat'l Adj't E. A. Blackmore and announced on the convention floor by Nat'l Cmdr Powers, were: John J. Dombrek, Post 799, Buffalo, N. Y.; Donald S. Adams, Post 1006, Chicago; T. O. Reynolds, Jr., Post 86, Columbia, S. C.; and Carol Ann Etling, Auxiliary Unit 37, St. Louis, Mo. Miss Etling's parents were present and drove the car home for the 17-year-old winner. Herb Evenson, Kent Tagge and Ivan Gare, N. Y. Seagram Post officials, are seen at left with Nat'l Adj't Blackmore, second from left.



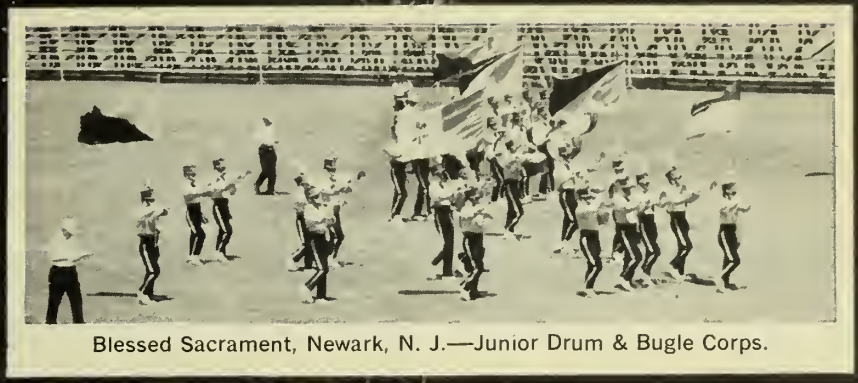
Joliet, Ill.—Senior Band.

Los Angeles Police Post—Junior Band.

THE MUSIC AND MARCHING CONTESTS



Sioux Falls, S. Dak.—Chorus.



Blessed Sacrament, Newark, N. J.—Junior Drum & Bugle Corps.



Indianapolis Police Post—Motorcycle Drill Team.



Little Bills—Double champs.



Kankakee—Junior Color Guard.

CHAMPIONS

Tramping in water, the Caballeros of Hawthorne, N. J., show the form that again won them the Senior Drum & Bugle title.

DEFENDING CHAMPIONS had a field day in the contests of uniformed music and marching organizations at the Legion's 45th National Convention. In the great American pageant that is the National Senior Drum & Bugle Corps championship, held at Miami's Municipal Stadium, Sunday night, Sept. 8 before an audience of thousands, the Caballeros, of Post 199, Hawthorne, N. J., stretched their string of wins to eight, competing among the corps which came on right after a heavy squall delayed proceedings and left standing water on the field. The Skyliners of Post 1163, Yonkers, N. Y., marched dry, earlier, and came in second, while the Yankee Rebels of Post 20, Baltimore, Md., also wading, took third among the ten finalists.

Earlier contests saw one major upset, in which the Blessed Sacrament Golden Knights of Post 302, Newark, N. J., snatched the Junior Drum & Bugle Corps championship away from the defending champs, the Garfield Cadets of Post 255, Garfield, N. J.

In most other contests, previous champions did a ho-hum job of repeating. The great Senior Band of Harwood Post 5, Joliet, Ill., extended a skein of victories that goes back almost beyond the memory of mortal man, in competition at Miami Beach's Ocean Front Auditorium. The Junior Band, sponsored by Los Angeles Police Post 381, had the field to itself in defending its title, as did the Motorcycle Drill Team of Indianapolis Police Post 56, of Indiana. The Little Bills, precision marching outfit of Commonwealth Edison Post 118, Chicago, Ill., extended their winning habit by taking both the Senior Firing Squad and Senior Color Guard championships, while the youthful Shadows of Post 85, Kankakee, Ill., had their name put up again as national Junior Color Guard titleholders. The Singing Legionnaires of Post 15, Sioux Falls, S. Dak., took the Chorus Contest, as they have, with some interruptions, over many years.

THE CONVENTION PARADE, on Sept. 9, surprised everybody. It was held at night, began in a brief but tremendous rainsquall, and had lacked the year's planning that usually goes into this event. "It will be the smallest, poorest attended, we ever had," was the consensus, even before the early downpour. But it was one of the Legion's big, happy parades (over 5 hours), and spectators beyond count packed it on both sides from end to end, down Washington Avenue, across Lincoln Road and up Collins Avenue, far into the night.



A musical group from Palm Beach marches with the host Florida Department.



Dan Foley, later named National Commander, led the Minnesota contingent.



These laughing gals blew bubbles, to the delight of the watching throngs, as they rode the parade route in an open vehicle.



The Oregon group looked suspiciously as if it planned to bring umbrellas all along. They all had them and they were all alike.

THE BIG PARADE

SEPT. 9, 1963







The crowds, for a showery night, were surprising. Those watching this blind vet march with his dog were duplicated on both sides over the full parade route.

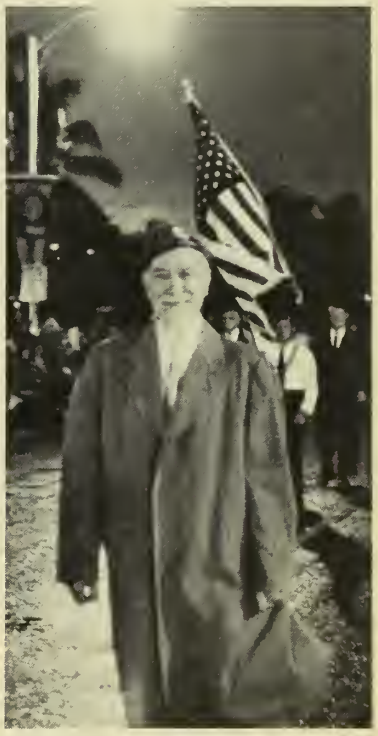




A Los Angeles musician and a Baltimore drummer helped fill the line of march with music.



Firing squad members from Leonardo, N. J., file by.



Sedley Peck, of France . . . clothes and a smile to fit the occasion.



Distant delegations didn't bring floats, but Florida provided plenty.

Demonstration for Dan Foley starts after Adolph Bremer (inset) nominated him for National Commander.

DANIEL F. FOLEY, NATIONAL COMMANDER.



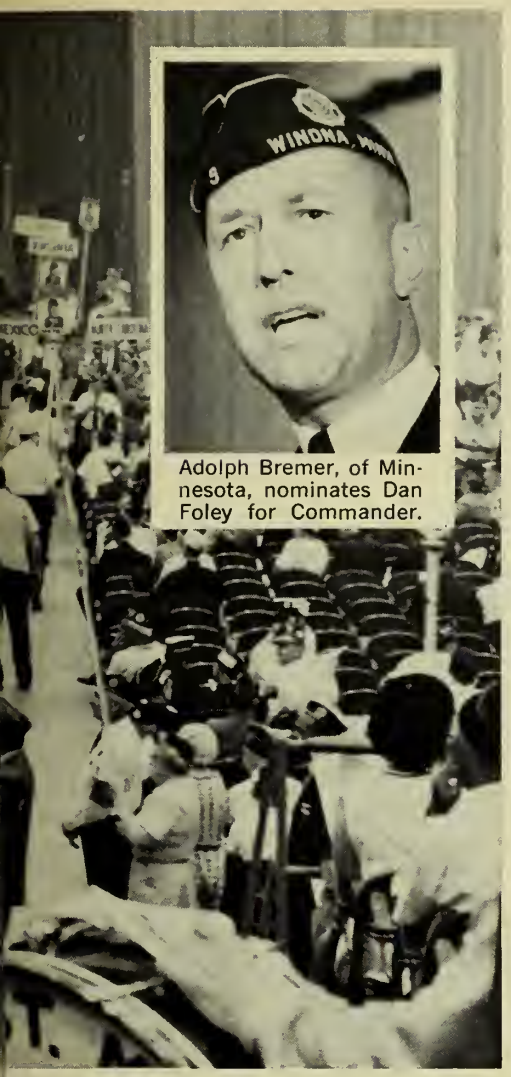
DANIEL F. FOLEY, 41, attorney of Wabasha, Minn., new National Commander, is a graduate of St. Thomas College, St. Paul, Minn., and Fordham (N.Y.) Law School. He helped lead Minnesota to Legion's best growth record.

FOLEY'S BIG FAMILY.



HIMSELF THE FIFTH of ten children, Dan Foley has five sons. Left to right, seated on the convention stage are: Mrs. Dan (Ellen) Foley; Commander Foley with son Rory, 8; cousin Jack Foley (eyeglasses); son Kevin, 12, drinking pop; son Danny, 17; son Tom, 15; and son Patrick, 11. Commander Foley served with the Corps of Military Police in WW2. He followed his late father in the practice of law.

ELECTION OF OFFICERS



Adolph Bremer, of Minnesota, nominates Dan Foley for Commander.



Mr. and Mrs. Foley receive ovation.

NATIONAL VICE COMMANDERS FOR 1963-64.



Wright Sipple Iglesias Murphy Franklin



Nat'l Chaplain Rev. Howard.

THE LAST OFFICIAL act of the convention as a voting body was to name five National Vice Commanders and a National Chaplain for the ensuing Legion year. The Vice Commanders, all long-active and well-known Legionnaires, and WW2 vets, are: Harry Wright, of Mexico City, Mexico; Emory Sipple, of Menomonee, Wisconsin; Emilio Iglesias, of Montpelier, Vermont; Dr. Garland D. Murphy, Jr., of El Dorado, Arkansas; and Earl D. Franklin, Jr., of Sterling, Colorado. The unanimous choices of their areas, and unopposed, all five were named under a suspension of the rules without roll-call. By the same procedure the convention elected the Rev. John J. Howard, Episcopal minister of Phoebus, Virginia, to be National Chaplain of the Legion for 1963-64.

AT NOON, Sept. 12, the convention elected national officers for 1963-64. Two candidates were nominated for National Commander: Daniel F. Foley, Minn., and Joe L. Matthews, Texas. Foley won—2,251 to 709. The tally:

DEPARTMENT	FOLEY	MATTHEWS
Alabama	40	0
Alaska	9	0
Arizona	7	14
Arkansas	31	1
California*	109	32
Canada	7	0
Colorado	27	3
Connecticut	35	0
Delaware	10	0
D. of C.	19	0
Florida*	26	27
France	9	0
Georgia	55	0
Hawaii	10	0
Idaho	14	0
Illinois	199	7
Indiana	111	3
Iowa	105	0
Italy	9	0
Kansas	2	65
Kentucky	8	28
Louisiana	48	3
Maine	26	0
Maryland	17	24
Massachusetts	89	0
Mexico	7	0
Michigan	76	0
Minnesota	101	0
Mississippi	32	0
Missouri	2	71
Montana	17	3
Nebraska	1	57
Nevada	11	0
New Hampshire*	9	15
New Jersey	78	0
New Mexico	18	0
New York	219	0
North Carolina	10	37
North Dakota	30	5
Ohio	0	119
Oklahoma	53	0
Oregon	22	6
Panama, C.Z.	7	0
Pennsylvania	217	32
Puerto Rico	6	10
Rhode Island	13	5
South Carolina	27	0
South Dakota	5	32
Tennessee	57	2
Texas	0	77
Utah	0	13
Vermont	18	0
Virginia	37	0
Washington	46	0
West Virginia	33	0
Wisconsin	62	18
Wyoming	15	0
TOTAL	2,251	709

** 5 votes not cast, 2 from California, 2 from Florida and 1 from New Hampshire.*

OFF HOURS

FRIENDSHIP, good eating, swimming, sightseeing, partying offered plenty of relief from the serious convention business, as south Florida was thronged with Legionnaires and many of their families, from the hotel lobbies of Miami Beach to Key West, 156 miles away.



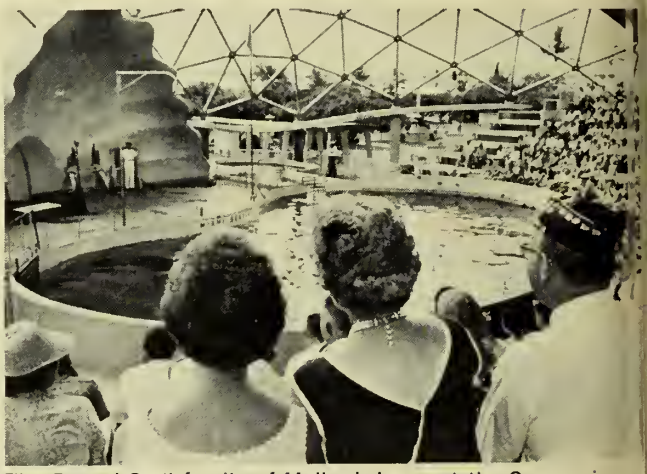
Strangers with something in common don't pass without stopping to chat.



The Fontainebleau cabaña area provides a busy scene full of fun.



Commander Powers gets a hand while strolling through a hotel.



The Russel Steil family of Mallard, Iowa, at the Seaquarium.



Friends from Illinois take the sun at the Eden Roc pool.



Flamethrowers at Camp Lejeune, observed by Nat'l Security Commission members who visited Marine and Naval units in the South en route to Miami.



A delegate takes a breather from business in the convention hall lobby.



Impromptu twist in a hotel lobby.



Dallas, Texas, made sure that everyone knew where to go next year, when it will host the National Convention.

SERIOUS BUSINESS

THE 1963 NATIONAL CONVENTION adopted a total of 143 resolutions out of 557 that were proposed. Ten Convention Committees started work on the original 557 on Saturday, Sept. 7, in order to have a positive recommendation on each one ready to present when the business sessions of the convention first started the following Tuesday. By noon on Thursday the delegates had acted on every recommendation. Here, and on the next two pages, is a digest of the 143 adopted resolutions.



A panel of gov't information officers took questions on the test ban treaty from Nat'l Security Committee members all morning, Sept. 7.

AMERICANISM

25. Seeks Constitutional Amendment to assure voluntary religious observance in schools.
37. Reaffirms Legion's position on equal rights of citizens and the definition of Americanism.
38. Urges Senate investigation of UNESCO.
81. Asks Congress investigate ACLU.
82. Seeks Congressional investigation of Foreign Policy Association.
83. Commends House Un-American Activities and Senate Internal Security Committees.
84. Commends Pres. Fawcett of Ohio State U. for barring un-American speakers from campus.
85. Urges Legion Posts promote flag education.
107. Urges the President never to lose sight of communist plans for world domination.
109. Protests granting of the $50,000 Enrico Fermi Award to J. Robert Oppenheimer.
119. Urges removal of certain murals from Rincon Annex of San Francisco Post Office.
121. Urges denial of passports to communists.
124. Opposes sale of communist-made products.
125. Commends merchants who sell only free-world manufactured merchandise.
129 & 130. Urge Congressional hearings on communism in motion picture industry.
131. Opposes weakening American people's faith in Divine Guidance.
132. Urges flag display by Legion Posts.
133. Commends the Freedom Documents Foundation.
134. Asks Posts to honor schools that institute patriotic programs.
136. Condemns appearance of Alger Hiss on ABC's 1962 Veterans Day TV program.
138. Urges defeat of laws that infringe on the right to keep and bear arms.
139. Commends "The Firing Line," anti-subversive publication of The American Legion.
178. Urges creation of a Freedom Academy to help Americans cope with communist techniques.
199. Opposes removal of words "Under God" from Pledge of Allegiance to the Flag.
227. Opposes commercialization of Memorial Day.
247. Commends the FBI.
248. Opposes any change in the quota system under the McCarran-Walter Immigration Act.
280. Urges that sons of U.S. veterans living abroad not lose U.S. citizenship due to compulsory foreign military service.
282. Opposes communist speakers on campuses.
382. Urges strict control of mail order firearms trade.
385. Urges establishment of a "Radio Free America" program in the Western Hemisphere.
386. Condemns the American Nazi Party.
392. Urges 150th anniversary celebration in 1964 of composing of "Star Spangled Banner."
464. Commends the late Francis E. Walter, Chmn, House Committee on Un-American Activities.
510. Protests establishment of the communist-infiltrated U.S. National Students Association in tax supported colleges.

CHILD WELFARE

58. Commends the Save the Children Federation, Inc.
96. Seeks laws to fix responsiiblity for beatings of children at home.
397. Urges law enforcement to eliminate the dissemination of pornography to our youth.
488. Supports reduction of school dropouts, and job training for non-college youths.
538. Seeks stronger controls of the sale of dangerous drugs.
539. Urges better enforcement of laws governing sale of tobacco and alcohol to minors.
540. Urges fullest use of any licensed vaccine developed to combat any communicable disease.
541. Urges school use of safety glasses.

CONSTITUTIONAL AMENDMENTS

No amendments to the Legion's Constitution were adopted.

ECONOMIC

2. Urges adequate federal funds for employment services to veterans.
43. Endorses public education in behalf of the handicapped seeking suitable jobs.
70. Urges that the VA have same authority in fixing interest rates on GI loans as the FHA exercises on FHA loans.
77. Calls upon the military to utilize talents of the handicapped in suitable jobs.
196. Opposes any efforts to weaken the present structure of the Veterans' Preference Act.

AMERICAN LEGION AUXILIARY OFFICERS FOR 1963-64.



HERE ARE THE NEW OFFICERS of the American Legion Auxiliary, elected at the 43rd Auxiliary Convention held in Miami Beach: (l. to r.) **Mrs. Luther D. (Lucile) Johnson,** Valley, Nebr., a farm management executive, Nat'l President; **Mrs. Glenn E. Perry,** St. Johnsbury, Vt., Eastern Div. vp; **Mrs. Omar J. McMackin,** Salem, Ill., Central Div. vp; **Mrs. Frank S. Evans,** Sedro Woolley, Wash., Western Div. vp; **Mrs. Dan Waite, Jr.,** Centre, Ala., Southern Div. vp; and **Mrs. Olen Helland,** Mt. Vernon, S. Dak., Northwestern Div. vp.

AT RIGHT are the chairmen of the ten Convention Committees that reported recommendations on all resolutions to the delegates. ——►

AMERICANISM



Daniel O'Connor
New York

CHILD WELFARE



Dr. G. D. Murphy, Jr.
Arkansas

CONSTITUTIONAL AMENDMENTS



Alfonse Wells
Illinois

ECONOMIC



Almo Sebastianelli
Pennsylvania

197. Recommends a nationwide promotion of fair opportunities for older job seekers.
286. Endorses movement in architecture to accommodate building designs to problems of the physically handicapped.
361. Urges clarification of reemployment rights for probationary Federal employees who enter military service.
407. Urges that sufficient time be allowed Veterans Employment Representatives to perform their duties in assisting veterans in obtaining employment.
408. Urges creation of a Federal Veterans Employment Representative office in each Civil Service Regional office.
409. Seeks extension of existing veterans preference in civil service jobs for mothers in cases where the motherhood is by adoption.
542. Supports bills to allow wrongfully discharged veteran government employees to sue for restoration in their own district courts.
543. Urges additional funds for U.S. Employment Service in growth states.
544. Opposes HR6812, which would make proposed occupancy a factor in granting GI home loans.
545. Supports preference for veterans and servicemen in low-rent public housing projects.
546. Supports bill to relieve VA of interest payments on funds transferred from Direct Loan Fund to Loan Guaranty Revolving Fund.
549. Seeks adequate funds for extension of specialized services for older workers in state and affiliated employment services.



Harvey Higley (Wisc.), former VA head, speaks to Rehab Convention Committee.



A $25,000 gift of the Pennsylvania Legion Auxiliary to the Legion's Child Welfare Foundation is acknowledged by Foundation President Eldon James, Va., with a plaque to Mrs. William F. Todd, retiring Pennsylvania Auxiliary President, at the Auxiliary Convention.

FINANCE

Unnumbered: Fixes Nat'l Legion dues at $2 for 1964 (same as last year).

FOREIGN RELATIONS

17. Urges official reviews of the State Department, to achieve the highest level of public confidence in it.
47. Urges an unyielding policy against communism.
53. Supports U.S. stand on Germany and Berlin.
65. Urges keeping Connally Reservation as a condition of our participation in World Court.
66. Opposes U.S. recognition of, and admission to the U.N. of, Communist China.
71. Opposes plan for general and complete disarmament, and any disarmament agreement lacking enforceable inspection provisions.
99. Supports U.S. aid only to certain non-communist nations.
112. Urges Congress to intensify and publicize inquiries into the Cuban situation.
184. Opposes diplomatic relations with red Hungary.
236. Opposes cultural exchange agreements with any communist country.
252. Supports recommendation of Clay Committee that U.S. should not aid a foreign government in establishing government owned industry in competition with private industry.
258. Opposes trade between the U.S. and any communist affiliated country.
259. Protests awarding Legion of Merit Medal to former enemy officers.
303. Supports test ban treaty with reservations (See p. 23).
335. Opposes any reduction of U.S. sovereignty over the Panama Canal and the Canal Zone.
345. Urges a Congressional investigation to determine whether it is still in the best interest of the U.S. to remain a member of the U.N.
414. Urges immediate removal of all foreign troops and technicians from Cuba, by whatever means necessary, with, if possible, the aid of all free American nations; urges aid to Cuban refugees in forming a government-in-exile.
415. Supports unrestricted international aerial reconnaissance (the "open skies" policy).
416. Urges full exposure of the communists taking two U.S. flyers prisoners in Korea.
418. Urges encouragement and assistance to the Soviet-enslaved nations of Eastern Europe.
493. Reaffirms demand for a constitutional amendment to prevent treaties and agreements from superseding the Constitution.
496. Opposes any nonaggression pact between the U.S. and the Soviet Union.

INTERNAL AFFAIRS

27. Seeks postage stamp honoring South Dakota origin of American Legion Baseball in 1925.
60. Asks Navy to give USS Massachusetts to that state as a WW2 memorial.
76. Urges action to relocate flag pole in the National Cemetery in Nashville, Tennessee.
143. Commends outgoing Nat'l Cmdr Powers.
146. Urges Legion Posts issue Medic-Alert emblems to persons with special medical problems.
181. Protests Interior Department opposition to expansion of Custer Battlefield Cemetery.
201. Seeks postage stamp commemorating Yeomen (F), first enlisted women of WW1.
233. Seeks stamp commemorating the 50th Anniversary of The American Legion in 1969.
292. Urges inscription "In God We Trust" on stamps, legal tender, postal cards, etc.
301. Urges the Government to issue surplus M-1 rifles to veterans organizations.
371. Recommends "Service to God and Country" be new theme for former "Back to God" program.
444. Supports proposed National Cultural Center in Washington, D. C.
466. Seeks expansion of National Cemeteries.
547. Authorizes continuation of study group on The Sons of The American Legion.

LEGISLATIVE

89. Seeks Senate Veterans Committee.
249. Opposes violation of Veterans Preference Act by government agencies.

REHABILITATION

6. Asks that VA "medical services," include special attachments on automobiles, etc., used by severely disabled veterans.
32. Asks increased disability and death payments to Filipino vets and their dependents.
68. Urges a modified life plan of NSLI for aging term policy holders.
90. Asks that the VA, when determining annual income of a person for pension eligibility, disregard income received before entitlement date.
156. Opposes any plan to declare as surplus lands controlled by the Veterans Administration.
191. Seeks temporary contract hospital care for eligible non-service-connected veterans when use of VA hospitals is not practical.
304. Urges a $100 VA burial benefit for acquiring and securing burial sites.
322. Deplores determinations by the VA which tend to reduce the veterans' program.
324. Asks reopening of GI insurance for 1 year for qualified veterans of WW2 and Korea.
326. Seeks payment of service-connected compensation in proportion to the disability.
327. Advocates exclusion of income derived from sale of a dwelling from computation of annual



Support the Nat'l Cultural Center in Washington, urged Edgar Bronfman, Pres., Joseph E. Seagram & Sons. And in Res. #444 the Convention did support it.

FINANCE



Churchill Williams
Iowa

FOREIGN RELATIONS



Emilio Iglesias
Vermont

INTERNAL AFFAIRS



Herbert Jacobi
Dist. Columbia

LEGISLATIVE



Clarence Horton
Alabama

NATIONAL SECURITY



William Doyle
New Jersey

REHABILITATION



Robert McCurdy
California

income that might limit VA benefits.
378. Supports HR8009, which would establish a new program of nursing care in the VA.
479. Urges suport of HR1927, the Legion's veterans' pension reform bill.
480. Seeks extension of disability income provisions of WW2 GI insurance to age 65.

NATIONAL SECURITY

21. Seeks a uniform system of military deferment for medical and dental students.



VA head, and Past Nat'l Commander John S. Gleason, Jr., as he addressed the convention.



The job of keeping the convention in order was that of Nat'l Sgt. at Arms Howard Larsen, N. Y.





Legionnaire Gov. John Reed, of Maine, spoke to the Americanism Committee. Here he is introduced by Maine Adjutant James Boyle (right).

79. Recommends the advantages of the Army Nurse Corps Program.
80. Opposes reduction of ROTC.
104. Urges Legionnaires cooperate fully in local Civil Defense Programs.
117. Seeks reappraisal of civilian overriding of military decisions in the Defense Dept.
160. Urges active participation in Civil Defense.
224. Backs the President and the Dept of Defense in proposed call to active duty of military reserve units in Cuban emergency.
263. Seeks adequate funds for the Army National Guard and Armed Forces Reserves.
328. Expresses confidence in the capability of the Tactical Air Command.
330. Again urges the President, Congress, and the Dept of Defense to assure continuance of a balanced mix of manned and unmanned strategic weapon systems.
331. Urges speedup of development and production of improved manned interceptor aircraft.
334. Reaffirms support for increased benefits for Armed Forces personnel.
432. Lauds Military Air Transport Service.
438. Urges Defense Dept to build up the Military Sea Transportation Service.
439. Seeks a U.S. Afro-Asian Fleet.
447. Urges continuance of the Legion's Special Committee on Military Justice.
481. Recommends suitable Legion awards to astronauts Major Gordon Cooper, Major Robert M. White, and Major Robert A. Rushworth.
523. Asks national recognition of military space mission and calls for priority on a manned orbital space station.
528. Seeks effective anti-missile weapons system.
548. Asks Congress to pass HR8200, to extend fallout shelter program.
550. Directs the National Security Commission, to report on the Gesell Report to the Fall meeting of the National Executive Committee.
551. Seeks adequate funds for U.S. Navy.
553. Seeks a strong aeronautical educational program for U.S. youth.
555. Urges passage of Military Pay Bill HR5555.
558. Endorses a strong American Merchant Marine.
560. Seeks integration into Army combat and support units of necessary air vehicles.
561. Supports Army programs for countering communist insurgency in the free world.
562. Calls for continuance of accelerated procurement of modern equipment for the Army.
563. Continues support of the National Guard and Organized Reserves.
564. Calls for expansion of the U.S. Army, Army Reserves and the Army National Guard.

Staff convention photos and reporting by R. B. Pitkin, Al Marshall, Dean Nelson, John Andreola, Roy Miller and James Swartz.



STEPPING DOWN. Outgoing National Commander James E. Powers, Georgia, and outgoing National Auxiliary President Mrs. Ollie Koger, Kansas, give the delegates a parting smile.

RECOGNITION FOR PAST NATIONAL COMMANDERS

EVERY LIVING PAST NATIONAL COMMANDER *received a plaque in token of his services. Alvin Owsley (Tex. 1922-23) was the senior Past Commander present, in the absence of Hanford MacNider (Iowa. 1921-22). All told, 28 living Past National Commanders were so honored, nearly all of whom were present. The procession of the recipients to the rostrum as they were honored summoned up an image of the whole history of the Legion. Previously, Past Commanders had no such suitable memento.*



Alvin Owsley, Texas.

(Continued from page 17)

he never railed against fate, never felt jinxed, not once did he bail out. When friends and admirers commiserated with him on a misfortune, he replied, "I'm not kicking. I'm lucky I'm here. Any landing I walk away from is an O.K. landing."

Turner makes no claims of fearlessness. He told me, "The flier who says he's not afraid is a liar or a fool. I used to tense up as soon as I got near a ship I was about to fly. When I climbed out of it after a flight my hands shook so hard I couldn't sign autographs." Grinning, he added, "I signed a lot of cards before I took off. That way I'd have them on hand afterward."

WHEN WORLD WAR II arrived, only 100 pilots in the United States had logged as many as 10,000 flying hours; Turner had 12,000. He had flown more than 2 million miles. He hadn't just flown aimlessly. Briefly, here's what he'd done:

1929—Established record flights, New York to Los Angeles in a Lockheed transport in 20 hours 20 minutes. His return trip used up 18 hours 30 minutes.

1930—Broke his own coast-to-coast record by three minutes.

1932—Took home the Bendix Trophy and the Shell Speed Dash prize. Again broke the New York-Los Angeles record in 12 hours 35 minutes.

1933—Awarded the Harmon Trophy by *Ligue Internationale des Aviateurs* as America's 1932 premier aviator. Took the Bendix and Shell Speed for the second time and broke his own record for east-to-west transcontinental flight in 11 hours and 30 minutes. (This record went unchallenged for five years.) He also broke the record on his return flight—ten hours five minutes.

1934—Took the Thompson Trophy (he and Jimmy Doolittle are the only winners of both the Bendix and the Thompson) and placed second in the Speed Section of the MacPherson Robertson International Air Race from London to Melbourne.

1935—Placed second in the Bendix and National Air Races.

1937—Broke the American record for 100 kilometers at 293 mph in the Thompson.

1938—Placed first in the Thompson, setting a closed course record at 293.119 mph.

1939—Again awarded the Harmon Trophy. Placed first in the Thompson (the only three-time winner), breaking his own record at 299.033 mph while qualifying for the race. Received the Henderson Trophy (America's No. 1 speed pilot) and the Goddess of Victory Trophy, given by The American Legion, as America's ace speed flier.

There is his record; a record never surpassed by any flier anywhere in the world. The president of the Thompson Products Company of Cleveland wrote about him: "Among those who flashed around the Pylons of Progress bringing us to a day when we will be able to flirt with supersonic speed, no name stands higher than that of Col. Roscoe Turner." Eddie Rickenbacker declared, "Roscoe Turner has contributed more to speed in aviation than any other man."

There is an elemental quality in Turner. He possesses an enormous drive, a massive towering virility, an instinctive shrewdness.

When he realized that age would eventually bring him closer to terra firma, he wasted no time preparing for that day. With $15,000 in cash and $100,000 worth of planes, he opened an aviation school in Indianapolis, a business now valued at over half a million dollars.

The puckish war correspondent, Ernie Pyle, once wrote of him: "Roscoe is busier than a bird dog. His secretaries never know where to find him, but I finally cornered him. It was the first time I had seen him without his uniform. His uniforms have always been a joke in the flying fraternity, but he is not thin-skinned, neither is he dumb. He had a purpose in designing and wearing those duds. It made the public remember him. His uniform and his spiked and waxed moustache—'They are part of my business.' " Pyle concluded, "He is the busiest one-man aviation industry I ever saw."

Shortly after Roscoe Turner moved to Indianapolis he was motoring home from the airport when another driver ran a red light, smashed into his car, and broke one of Roscoe's hips. While grounded in the hospital, Turner got many telegrams, including one from President Roosevelt, ragging him about his crackup.

UPON AMERICA'S ENTRY into World War II, it surprised no one when Roscoe Turner tried to organize a squadron of old-time fliers. But he was told sympathetically to stay at home and help train younger men to fly, which he did with outstanding success; his school turned out thousands of military fliers. Turner followed our aerial strategy closely—and he pre-guessed the military strategists early in the war when he wrote to Jimmy Doolittle suggesting the Tokyo air raid. After that air strike, Turner wrote what Doolittle says is the shortest letter he ever received. It contained four words and three initials, "Dear Jimmy: You s.o.b., Roscoe." Turner had wanted to be included on the mission, possibly as Doolittle's copilot.

Roscoe Turner was born in Corinth, Miss., on September 29, 1895, one of six children of farming parents. As a boy he was mechanically inclined. He tried to build a kite big enough to carry him, then he graduated to a flying machine, using some parts of an old gramaphone. Neither attempt was successful. Later, fascinated by the notion of becoming a racing driver, he started tinkering with an old Ford. His father warned him, "You won't be worth shootin' if you fool



"Every time she decides to wear the pants I give her one of my cigars."

THE AMERICAN LEGION MAGAZINE

around with things that burn gasoline and go pop."

Roscoe attended a country school until he reached the tenth grade. At 16 he ran away to Memphis, Tenn., where he became shipping clerk for a wholesale grocery, met some truck drivers and, although underage, bluffed his way to a driver's license and a job driving a five-ton ice truck. He learned about the innards of internal combustion engines while working as a mechanic for Packard and later for Cadillac.

In 1913, he tried to enlist for training in the infant aviation section of the Signal Corps, but was turned down because he hadn't gone to college. When World War I broke out he enlisted as an ambulance driver with the promise of immediately being sent overseas. Once in France he was transferred to the aviation section of the Signal Corps where he was commissioned a second lieutenant. A year later he was sent to Bordeaux for more training, then into Germany just as the Armistice was signed. Ironically, his first airborne experience was in an observation balloon.

After a period of Army flying duty in and around New York, he was discharged at 23. Borrowing money, he bought a half interest in a plane, revved it up and stunted back and forth across the South, charging $500 to $1,000 an exhibition. One Turner trick was called "Falling a Mile in Flames," which consisted of a screaming dive billowing trails of smoke from smoke pots simulating a burning plane. He formed a partnership with a fellow aviation entrepreneur, Arthur H. Starnes, and so began the "Death-Defying Roscoe Turner Flying Circus." The circus featured a wing-walking show, including the "Swing of Death," a parachute jump, and aerial acrobatics. The tab was picked up by local merchants who bankrolled the circus in return for advertising tie-ins.

In this way, Roscoe advertised Curlee Clothes, and used his plane as a "Flying Cigar Store" for the United Cigar Stores in 1925. That year he borrowed more money to buy the first transport plane Igor Sikorsky built in America—an 18-passenger job costing $35,000. For three years Roscoe conducted radio broadcasts from the air, held pink teas aloft for society women, and ferried assorted notables about the United States.

In 1928, he went to California to work in the movie, "Hell's Angels," being filmed by Howard Hughes, another rugged individualist with whom Turner didn't hit it off too well. Through the magic of camouflage, Turner's Sikorsky was converted into a German Gotha Bomber. One hot day, in response to Hughes' yells of "fly lower, fly lower!" during a scene, Turner knocked the camera flat on its crank. A few weeks later, when Turner was away, another flier cracked up his Sikorsky. To this day Turner has never received indemnity from Hughes.

Later on he formed the Nevada Air Line, featuring "The Alimony Special" flight to Reno, a service that proved popular with the well-known and the unknown seeking divorces.

At this time, too, Turner introduced flying to many of the big wheels in the movie industry. (One of them, Will Rogers, wouldn't enter a plane from the right side because "a cowboy always climbs on his horse from the left.")

It was during this period also that a Turner experiment foreshadowed the mass airdrops of World War II supplies and heavy equipment by dropping an airplane by parachute.

On April 13, 1930, a three-week-old lion cub entered Turner's life. Called Gilmore, after the president of the Gilmore Oil Company which Turner was publicizing at the time, he soon attracted sufficient attention to prompt the Humane Society to request that Turner have a parachute made for him. Roscoe and

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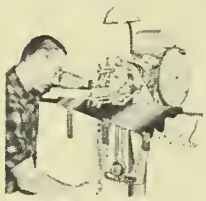
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ROSCOE TURNER

(Continued from page 37)

Gilmore were a smash hit wherever they went. In time, Gilmore achieved a weight of 700 pounds and was grounded in the Los Angeles zoo. Today, his stuffed hide stands in Turner's trophy room wearing a purple saddle blanket.

In the early 30's, Roscoe became popular with air-minded moppets as a sort of airborne Robin Hood in a radio serial show. He figured if he could interest kids, they might support aviation when they grew up. To this day, men who wear two and three stars on their shoulders tell him they remember his shows, and joined his radio flying club.

Roscoe Turner has been such a demon for speed and activity that even his sleep is restless. As a boy, while sound asleep, he went outside his father's house and hitched up a team of mules to a wagon. In Memphis he dreamed of an air battle and thought he was going down in flames. Draped in a sheet he "bailed out"—out of a second story window into a flower garden. His wife still sometimes wakes up to find him poised at the foot of the bed talking to his crew or the tower.

The 1929 Thompson Air Race marks the beginning of our modern air age. The faint rustle of Otto Lilienthal's wings in Germany in the 1890's and the Wrights' at Kitty Hawk in 1903 had sprouted into Glenn H. Curtis' record flight at 46½ mph in the first air races at Rheims, France, in 1909. Those early speed contests soon became the testing ground for new principles of aerodynamics, new fuselage and cowling designs, new fuels and lubricants. Most of all, they would show what nerveless courage could do when combined with the fierce love of flight.

In the Thompson, pilots tackled the ten-mile Cleveland course, lap after lap, at tree-top level, for 30 laps—if they made it—in the 300-mile race. The Thompson Products Company offered a cup, and the annual worshipping of the Goddess of Speed began with Doug Davis, who won the cup with a speed of 194 mph in his Travel-Aire Mystery Ship. It was the first time an Army or Navy flyer was ever defeated by a civilian. Doug beat the Army; Roscoe, coming in third, beat the Navy.

ROSCOE SOUPED up his Lockheed Vega in California and zoomed out of the West to the '29 races. Before leaving the starting gate, he recalls "I was so nervous that when the starter held up five fingers—indicating five minutes to go—my feet were shaking so I couldn't keep them on the rudder pedals. But by the time the starter got down to two fingers, I was as calm as a mill pond. When he fired his gun I was on my way. When those things happen to you it scares you, but you can't afford to let them make you lose your head."

In '33, Turner placed first in the Thompson. After the winner's wreath was placed about his neck, he was escorted to the platform and handed the heavy trophy. Then came a heart-breaking moment. A man worked his way through the crowd and whispered into Turner's ear, "It's a mistake. The officials say you cut a pylon. You've been disqualified." Roscoe's victory smile vanished, the wreath was removed, and the crowd turned to face the newly acclaimed winner.

In the 1934 Thompson, Turner and



"Bowling ball bags?"

THE AMERICAN LEGION MAGAZINE

Davis waged a nip-and-tuck battle for first place until the eighth lap when Davis' Weddell-Williams plane gave way and he plummeted to his death. Turner went on to win at 248.129. He had broken the Thompson jinx that theretofore had kept victory from him, but it was a sad victory as no one realized better than he.

His next race—the 11,323-mile London to Melbourne MacPherson Robertson International—was the most grueling one in which he was ever to compete. Sir MacPherson Robertson offered a prize of 10,000 pounds sterling and a gold cup to the winner.

"The sporting angle of that race appealed to me," Turner said later. "I wanted to compete against the best international pilots. I had earned the title of American Speed King and I figured it was up to me to represent the U.S.A." He chose a Boeing ship powered by Pratt and Whitney Wasp engines. He selected Clyde Pangborn, who had circumnavigated the globe in 1931, as his copilot and Reeder Nichols as his radio operator.

To save their plane for the race they shipped it to Europe by boat.

When King George V, Queen Mary and the Prince of Wales visited Mildenhall—the airport where the race began—the press reported: "Turner entertained them with acrobatics so daring he even kept royalty gasping."

Turner and Pangborn finished second in the Speed Section. As the plane, the "Nip and Tuck," swooped into the Melbourne airport for a perfect landing, an RAAF officer who watched commented, "The most noticeable thing about Turner was the speed with which he did everything. He not only flies fast; he even walks fast."

After the race, a reporter for an Australian newspaper wrote: "I like Roscoe Turner. His masculine ego erupts in colored shirts, diamonds, an entourage of pet lions, an unending flow of blushless swank. In a world where the theory that all men are equal now prevails almost universally, the art of swank, open and unashamed, is practically dead. I find it refreshingly stimulating. Showmanship is a gift not all who have something to show off display to its best advantage without arousing public suspicion, jealousy or scorn. Swank is a subtle art. When I see anybody carrying it off as well as Turner, I am consumed by envy."

The Melbourne flight left Turner $35,000 in the hole, and it took him five years to pay off, but pay off he did.

By 1935, the Thompson Trophy Race had become a different sort of jinx, as a paper reported at the time. "Six times the Thompson race has been flown and has brought violent death to four of the six winners. A fifth beat the jinx by quitting air racing. Only one carries on: Colonel Roscoe Turner."

The jinx tried to get Turner that year too, and just barely missed. He was seven miles ahead on his last lap, apparently a sure winner, when something went sour in his engine. Black smoke boiled out over the cockpit. He was on fire. People screamed at him to bail out but he stayed with his ship, nursing it over the trees to the airport's edge where he cut the burning engine and landed roughly but safely.

It would have surprised no one if he had hopped out roaring mad, shouting that he had had rotten luck. All he said after he wiped the oil out of his eyes and climbed wearily out of his smoking plane was, "I couldn't see anything after I turned that last pylon, but I'm just as happy as if I had good sense." Then he grinned.

In 1936, Turner couldn't compete in the Thompson because he cracked up his plane a week before in New Mexico, but in 1937 he entered the race in a Laird-Turner plane, "The Meteor." He pulled up from fifth to first with every prospect of winning, but, blinded by the setting sun on his oily windshield, he thought he cut a pylon. Returning to circle it, he slipped back and finished third. One newspaper reported, "Roscoe Turner of the gaudy uniform, the waxed moustache and cocky strut, drew a big hand when he appeared before the mike and declined to make excuses for his failure to win. He merely said, 'I just didn't fly it very well.' " Later on, when it was too late, officials said Turner had not cut the pylon.

PRIOR TO THIS RACE there were some who weren't sure that Turner was a good sportsman. Instead, they thought of him as just a guy who wore loud clothes and talked big, but when he shook hands with the winner, Harold Newman, and said, "I'm happy to be congratulating Harold. He's one of the best pilots in the country, perhaps in the world," an approving roar went up from the crowd.

In 1938, Roscoe paid off those who had gradually and reluctantly given him their respect and admiration. That year his Thompson victory was clear cut. He flew the course faster than that classic had ever been flown before. When he received the victory wreath he hung it on the engine and kissed the propeller. He refused to address the audience until Don Young, his mechanic, joined him on the stand. Then he announced, "I wanted you to meet this man. My life has been in his hands for nine years!"

When the 1939 Thompson was flown, the world's eyes were turned upward for another reason—the Luftwaffe was maneuvering over Europe; war had been declared two days before the race. Turner, cheering crowds behind him, came to the starting line-up as a heavy favorite. He had learned a lot during ten years of racing and he and his engineers had added approximately 25 mph to the speed of his plane. Skeptics had said that his plane's air-cooled engine would never develop more than 600 horsepower. Turner didn't agree with them and he went on to prove it. (In 1939 he proved to the Army and Navy that a Pratt and Whitney engine could develop more than 2,000 hp) In the '39 race he qualified at 299 mph, the fastest anyone had ever flown a closed course. It was estimated that he bored through the air at 350 mph on the straightaways. His winning average was 282.436.

As the race officials presented him with the winner's floral wreath he made a typical Turner remark, "Make room for the photographers. It'll be their last chance to shoot me in the Thompson. Pylon racing is a young man's game. I'm 43. Besides, from now on we'll have another kind of race on our minds."

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DOLLY DEERE

(Continued from page 39)

Turner puts a lot of time, thought and energy into helping The American Legion keep the Army, Navy and Congress air minded. He accepts all invitations to appear before Legion conventions. On March 10, 1925, Gen. Billy Mitchell wrote him: "All of us who know aviation must try to make people realize its importance in connection with our national defense. We will win only when they understand the necessity for an adequate air force."

NOT LONG AGO, Turner had occasion to remember Mitchell's remarks when writing to the National Commander. In his letter he said: "I am steeped in the old Billy Mitchell school of thought. If we could have sold the idea of strong air power to the right people at the right time we might have escaped World War II."

"Everything Billy Mitchell said came to pass," Turner told me. "In every World War II battle, aviation was the deciding factor. Aviation has come to rule the world more and more, both economically and militarily. Nations with fast air transport and fast communication are better than halfway to leadership. Only recently our own President stole a march on the rest of the world by planning the building of a 2,000 mph transport plane which we of the Legion have advocated for four years. If the Legion doesn't go all out for aeronautics, you and I may yet see enemy occupation troops walking up and down our streets. The United States is the largest prize the world has ever known. To stay safe we must constantly maintain and develop the world's number one air force both in size and performance."

In a recent Legion address, Turner drove his point home: "As a nation it is our weakness that we dislike unpleasant things, so we dismiss them from our minds. One of our troubles is that we don't move until we get mad or scared. If, between 1921 and 1941, we had spent one billion dollars a year on air power, Hitler and Hirohito would have remained fidgety and ambitious, but quiet! And we would have saved 360 billion dollars in the cost of our wartime planes.

"It is not only wishful thinking, it is folly to lull ourselves with the thought that there will be no more wars. Human nature does not change that radically. It can be partially controlled but basically it's the same. An I next time, America may be blotted out. Never forget, in the next struggle there won't be a declaration of war any more than there was in the last one. Another thing, air power is not merely military aviation, it is civil aviation, and anything that helps flying helps air power. The more commercial and civil air power we have the easier it will be for us to expand our air arm into a defensive weapon. Air power *is* peace power."

Roscoe Turner once had a visitor who reported of him that he looked out of his office window and said, "When I get so old I can't come here and look out over the Indianapolis airfield and hear the engines, I want to die." Another time he said, "I don't know what I will do when I get so old I can't fly. That's the only time I'm able to relax." The man who used that word "relax" was one of the first men to fly 400 mph.

Now that he is 68, Roscoe Turner likes to talk about his days as a barnstorming aviation and racing pilot, but he doesn't live in the past. He has plans for the future. He still flies whenever he gets the chance, logging about 150 hours a year. He holds a commercial rating and is checked out in jets. He is chairman of the board of the largest independent aviation sales and service organization in the Middle West. The Roscoe Turner Aeronautical Corporation of Indianapolis, which he founded in 1939. His wife is president of the corporation, but Turner is no figurehead chairman of the board. He is very active and alert in his appetite for new aviation business ventures.

FEW PERSONS have accomplished as much during their lives as Roscoe Turner. He earned the nickname "Mr. Speed," the hard way. The title of colonel comes from the Indiana State Guard and the Nevada National Guard (1929-35). He has served on the honorary staffs of four governors, and is a lieutenant colonel in the Civil Air Patrol. But it is in building and flying the world's fastest airplanes, and in showing the public what airplanes can do, that he takes his greatest pride.

In 1952 he was awarded the Distinguished Flying Cross by an Act of Congress. His citation read: "For his contributions to aviation development and pioneering in speed flying." It was the first award given in more than 20 years by an Act of Congress and one of the only six DFCs ever awarded by Congress. Since July 1960, he has served as consultant to the House of Representatives Science and Astronautics Committee.

How does Turner, who lived aviation, look at private aviation now? His outspoken reply is, "There's too much red tape and government regulation in private aviation today. We're not only pricing ourselves out of the market in the private field, we're also about to tax ourselves entirely out of the aviation business!"

As for eliminating big fast planes in favor of pushbutton, manless rocketry, Turner says, "The Soviets are still turning out big, fast bombers. They show no sign of stopping, and whether we like it or not, they're pretty smart."

An aviation career like Turner's could never happen again. "We've reached an era of terrific speeds and jet aircraft," Turner told me. "No individual can achieve what I once did. We're living in an age of vast and enormously expensive team efforts. In my day it was the individual." Even so, this aerial pioneer is still hard at work trying to advance aviation and promote air power through his activities in The American Legion.

And so successful is he that many who've never met him say: "Keep 'em flying, Roscoe." THE END

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(Continued from page 9)

nously that McNamara would not tolerate any future military questioning of his judgments.

"Maybe," some military long-range thinkers in the Pentagon began to reason, "outright opposition isn't the best way of dealing with the McNamara phenomenon. He's got a hard head, and whatever impression we make is quickly offset by public admiration for his courage and the growing notion that he's doing a job that has long needed doing. Let's turn our attention to improving communications—with the Secretary himself and the whole crew of civilian analysts and researchers he sets such store by. Our real object ought to be to find a way to hitch up the McNamara drive and energy to the military values that he doesn't yet fully accept. Let's admit that analysis has some very real values and try to get the Secretary's civilian analysts to admit—as some of 'em are beginning to—that it also has its limits, beyond which judgment and military experience must be relied on."

This "creed of New Hope," as skeptics promptly dubbed it, has shown some promise, but it has not healed all the wounds, nor allayed the deep-seated misgivings, born of even deeper-seated military instincts, which torment many veteran officers.

THESE MISGIVINGS REVOLVE around two questions which bear directly on the security of the nation.

(1) Is the development of decision-making machinery which is tailored to the needs and capabilities of "a very special kind of Secretary of Defense with a most unusual array of assistants" producing a defense establishment which can be readily and smoothly taken over by Mr. McNamara's successor in office? Will not the inevitable change, when it comes, result in an interval of relative chaos which an alert enemy might well anticipate, and which (if it occurs as the result of an election) might be so predictable that hostile exploitation could be prepared in advance?

(2) Have over-centralization and over-civilianization already impaired the capability of the defense establishment to react effectively and in timely fashion to any sudden emergency—especially one which might require prompt transfer of authority and responsibility to military commanders? In short, is the military being stripped of initiative which it must exercise in an emergency?

The one major crisis of the McNamara regime was the naval "quarantine" of Cuba last year to compel the withdrawal of Soviet ballistic missiles from the island. Its handling served to feed the anxieties over the destruction of military initiative. In the Cuban instance, the established system of military control was literally pushed aside in favor of a committee, largely civilian in composition and chaired by the President in person, which met daily during the crisis. It issued, through Secretary McNamara, the most detailed daily orders covering such minute points as the exact type and scope of aerial reconnaissance to be carried out each day, and just what steps should be taken to inspect each Soviet ship departing Cuba with a deckload of missiles.

The responsible operational command was the Atlantic Command under Adm. Robert L. Dennison, with which officer Mr. McNamara should normally have communicated through the Joint Chiefs of Staff by means of a directive embodying the President's orders. The details of execution should have been left in Admiral Dennison's experienced and able hands, and in those of his naval task-force commanders and ship skippers—a course far more efficient and far safer than trying to run the show from a Washington committee room practically on an hour-to-hour basis.

The consciousness that the Secretary of Defense was breathing down his neck was certainly no help to Admiral Dennison. The constant stream of minutely detailed orders—not always either responsive to a changing situation or consistent with previous instructions—was no help to the commanders who were actually dealing with the situation at sea and in the air.

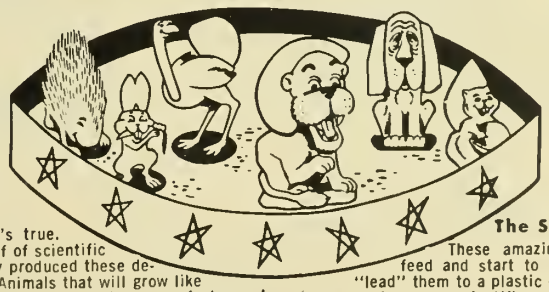
It may be urged that this was a very special instance, one in which the President himself felt so deep a sense of responsibility, where the Soviet reaction was so uncertain and potentially terrible, that the tightest kind of personal Presidential grip on the controls was an inescapable requirement. But allowing for that, was it not the duty of the Secretary of Defense to protect the integrity of the military chain of command in passing on the President's orders, instead of taking personal charge himself?

"Certainly, in principle," an officer commented. "But although the principle involved has been developed from the military experience of 25 centuries, there's just no means of communicating it to McNamara so that he'll accept it. He's simply incapable of realizing that there can be times when the decision of what to do next is much better left to a three-stripe destroyer skipper standing on his bridge looking at a situation than to Bob McNamara sitting in Washington with all the miracles of modern communication at his service."

MILITARY OPINION is nearly unanimous that McNamara's basic difficulty from the first day he took office has been just this baffling inability to communicate with professional military men. He thinks fast and learns incredibly fast in terms of facts and figures, but not in terms of intangibles. He has an energy and drive which have been described as "ferocious." He is impatient with answers to questions which are slow in coming or which do not seem to him sufficiently responsive or precise.

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his maxims. He has not disguised his dissatisfaction with competent military associates who have given him answers drawn from the depth of their experience, but who are hard pressed at times to produce convincing, detailed, hot-off-the-griddle supporting explanations that can be mathematically "quantified."

More and more he has tended to depend on answers provided by quick-minded civilian research analysts drawn from civilian institutions such as the RAND Corporation and the Institute of Defense Analyses. These are on the whole free-wheeling young men who regard the most sacred concepts of the military profession with skepticism, and what they are pleased to call the "military mind" with unconcealed disdain.

McNAMARA'S FAVORITE measuring stick for the validity of any proposal is "cost-effectiveness." He thinks in terms of dollars and of figures. Ideas which don't lend themselves to those terms he regards with suspicion. Considering the enormous financial burden which today's defense requirements impose on the nation's taxpayers, no Secretary of Defense can ignore the dollar valuation of his decisions. There are, however, troubled military men in high Pentagon assignments who believe that McNamara can hardly be induced to consider any argument which can't be evaluated in dollars and figures, that he tends to dismiss military judgment and experience as "emotion" unless it can be mathematically expressed. Also he likes *fast* answers—as one officer puts it, "he gives the impression he'd rather be rapid than right." But another officer admitted ruefully, "It's our own fault if we're in trouble. Our Joint Staff-Joint Chiefs of Staff system is the best and most reliable setup for fighting and winning a war that the mind of man has yet devised, as the Germans and Japanese learned to their cost. But in peacetime, without the prodding of a war, the system often moves slowly. McNamara is a man who can't wait patiently for his answers, so he sets his whiz-kids digging at lower echelons for facts and figures and alternatives, and by the time a finalized JCS paper gets to his desk he already has a paper of his own drawn up by these bright youngsters with more or less advice from subordinate military people. Because it's written in the terms in which McNamara thinks himself, he may like this paper better than the JCS production. The job that we professionals have to do is to get McNamara to understand that there are limits to what theoretical analysis can do for him, that it is only an aid to human judgment and not a substitute for it."

The new Secretary took over the Defense Department on January 21, 1961, amid a barrage of press comment—to which this writer contributed—that asserted with a confidence based on past experience that a brand new Secretary with no military experience except a wartime hitch as a statistical officer in the Air Force would certainly take a year or two to get the hang of his job and become anything like effective.

McNamara was sternly resolved to prove otherwise—and he was completely confident that he could do just that. "He didn't underestimate the size of the job," a civilian aide remarked. "He just figured that he was equal to it despite its appalling dimensions." McNamara was also aware that strong pressures had been brought to bear on the incoming President to reappoint, at least for the time being, the last of President Eisenhower's three Secretaries of Defense, Thomas S. Gates, Jr. Gates in his single year of office had displayed great ability and certainly possessed the full confidence of the military. McNamara promised himself that he would prove to President Kennedy that no mistake had been made in the final decision. He, however, can hardly have understood the handicap under which he would suffer—his lack of that "visceral understanding" of military men and their motivations which was the key to Gates' close relationship and easy communication with the services and the Joint Chiefs, as had been the case with Robert A. Lovett and James Forrestal in earlier times.

McNamara had his own view of the special interests of the services—"knocking heads together" was not his own way of putting it, but it was his concept of how to deal with service differences of viewpoint. This view started the new Secretary off with a certain distrust of military judgments as being predominantly merely pro-Army, or pro-Navy or pro-Air Force. Experience has begun to erode this distrust, but it is still not wholly eliminated. Combined with his tremendous self-confidence, this has led McNamara to insist on "finalizing" all important decisions himself. His almost incredible capacity for hard work enabled him to make good on this resolve.

The writer will not soon forget the distress with which a very senior Army officer told of McNamara's curt order regarding ROAD—re-organization of Army divisions—a huge Army-wide concept that was fairly well under way when McNamara took over.

"BEFORE THIS IS APPROVED," the Secretary snapped, "you are going to have to convince me of the need for every man, every weapon, every vehicle." The general simply could not believe that any one man could find time and energy to make decisions in such detail and go on doing it—"It just means that the decisions will actually be made by some half-baked civilian analyst or maybe a junior officer in the Secretary's office instead of being made by the Army staff."

But the general wasn't quite right. Robert McNamara has managed to find the time to deal personally with the ROAD decisions as with many others equally detailed. Sometimes he does make snap judgments which he sticks to stubbornly and which are not always fortunate—as when an adviser came in with a paper suggesting that in applying the somewhat flexible ROAD concept to the National Guard, an average strength of 88 company-sized units per division might be a useful rule of thumb.



"We can't be far from civilization, this is crab grass!"

"Whereupon," the adviser relates, "the trap clicked shut on me. Mac had a figure, and that was it. Now no National Guard division can have either more or less than 88 company units no matter how much better a different number might fit its mission and its local circumstances. The cardinal virtue of ROAD—organizational flexibility—is to this extent denied the National Guard because the boss just doesn't think in terms of military values which can't be fed into a computer."

Nevertheless, Secretary McNamara's decision-making machinery is not entirely a one-man show. It couldn't be and get the work done.

THE OFFICE OF THE SECRETARY of Defense has grown and grown as more and more people are required to feed papers, information, and computerized data into the McNamara personal-decision mill. A graphic illustration of what this may mean is presented by Col. William R. Kintner in the *Naval Review*—two charts contrasting the organization of the Defense Department (Gates model) on January 1, 1961, and (McNamara model) in March 1961. In both charts, the Secretary of Defense is at the top of the pyramid. There all similarity ends.

In the Gates chart, the next line below the Secretary of Defense was occupied by a civilian-military balance. On one side of the center line were the Joint Chiefs of Staff with the unified and specified commands below them (according to the established military chain of command). On the other side were two separate civilian-ruled areas, the Office of the Secretary of Defense with its Assistant Secretaries and other senior officials, and the three military departments with the service Secretaries of Army, Navy and Air Force, in association with their Chiefs of Staff.

In the McNamara chart, the Assistant Secretaries of Defense appear directly under the Secretary of Defense, above everything else, showing visually the new domination of the Secretary's immediate staff over all the remainder of the defense establishment. The Joint Chiefs of Staff and the military departments occupy opposite ends of the *third* line, together with the new Defense Supply Agency. Colonel Kintner reserves judgment as to the interpretation of this chart as a guide to the future, suggesting that it might be "more charitable" to call it a "Freudian slip . . . which unconsciously reflected the inner attitude of the new defense team."

An equally graphic illustration was furnished the writer by a military friend who is not stationed in the Pentagon but has occasional reason to visit it. "Every time I get back there," he reported, "I find that the spaces occupied by various functionaries of the Office of the Secretary of Defense have spread a little farther in both directions around the E Ring. It won't be too long before the three service Secretaries and the Chiefs of Staff are all relegated to the inside offices which are doubtless considered the appropriate status-symbols of their reduced importance."

That the status of the three service Secretaries had indeed been sharply downgraded can hardly be questioned.

Nominally they still have some degree of independence, as Congress always has intended they should.

For a service Secretary to be able to command the respect and loyalty of his own service, he must be able to champion the views and objectives of that service with some effect. He must not merely be a transmission belt for carrying out the wishes of the Secretary of Defense.

McNamara's first Secretaries of the Army and the Navy (Elvis J. Stahr and John B. Connally, Jr.) have both left the Pentagon because they could not stomach the downgrading of their historic offices. Mr. Stahr has subsequently expressed anxiety lest "the leadership of the military services might become stultified and its identities and initiative lost to the Government. . . . The Department of Defense is too big to be run by only a few people, and (anyway) there just are not enough McNamaras."

Granting that Mr. McNamara has met frequently with the service Secretaries since he took office, Mr. Stahr went on to say: "The frequency of these contacts, however, led to continuous intrusion on his part in many small details of the administration of the services." Mr. Connally has been somewhat more reticent as to his experiences, though he is reported to have told a friend that he went to Washington thinking that he was to be Secretary of the Navy and left when he discovered otherwise.

Mr. McNamara also meets with the Joint Chiefs of Staff more regularly than any previous Secretary of Defense except Mr. Gates, but the difficulties of communication and of viewpoint already referred to have made these meetings far less productive than they ought to be.

Unquestionably, there has grown up a feeling of deep mutual distrust between the professional military officers on the one hand and the civilian scientists and analysts on the other. This feeling is exacerbated by the often disdainful attitude of the civilians, or occasional loss of temper by one of the military when it is demanded of him that he reduce to a mathematical formula a military value-judgment which cannot be measured in that fashion. Every civilian analyst knows that he must satisfy the standard McNamara requirement that "for every

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The Conflict in the Pentagon

(Continued from page 43)

proposed expenditure, there must be a proven benefit; and for every benefit, the cost must be measured and all possible alternatives examined to determine whether the same result can be attained by expanding existing programs or in some other less expensive way. Show me the benefit; show me the cost; *and* show me the proof."

UNDER SUCH A SYSTEM it is far easier to wash out existing projects while still in the development stage than it is to initiate new projects and keep them alive until they reach the stage of actual production of military hardware. Few indeed are the military novelties that the McNamara regime has produced so far; but its path is well marked by the tombstones of projects which have become the victims of cost-effectiveness—at times against a substantial weight of military opposition.

Here is the very nub of the public question which underlies the present conflict in the Pentagon. It is a well-worn cliché to term the Department of Defense "the biggest business in the world"—but it is not a business in which the annual profit-and-loss figures are the final criteria of success or failure. Its success is measured by the degree to which it continues from year to year to conserve the safety of the nation.

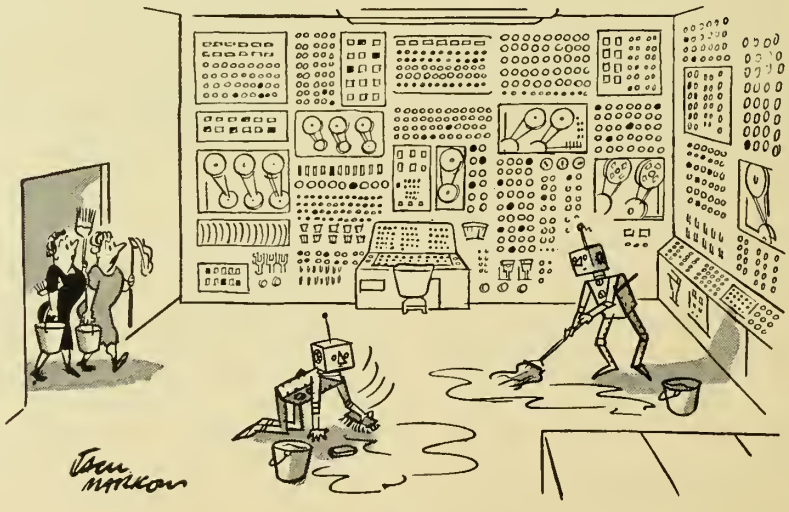
Remembering always the continued presence of formidable enemies, the constant likelihood—indeed the certainty—of future attempts at surprise (as in Korea and Cuba), how far *should* cost-effectiveness and business-type analyses be depended on to come up with the right answers? Acknowledging the very real value of these processes within prudent limits, is there not a point beyond which military judgment and instinct, born of experience, must be given priority? If we do have another war of even limited dimensions, it is from the military chiefs that the nation will expect the decisions that will mean victory or defeat. A system of peacetime decision-making in which military judgment and initiative are consistently subordinated to financial and housekeeping considerations is hardly a system which develops a healthy interplay of initiative and responsibility between civilian and military leaders.

This is one of those rather rare situations in which compromise could provide a happy solution. The rather significant success already achieved by military officers on duty in the Pentagon in improving communications and restoring mutual confidence between military and civilian personnel at what may be called the second and third echelons of decision has already been noted. But the top level remains—and at the top level stands Robert S. McNamara with his powerful personality, and his vast—and often justified—self-confidence.

Can Secretary McNamara be brought to understand that there is a limit to the value of quantified analysis in reaching the momentous decisions which are his to make? Can he be convinced that beyond that limit he must accept the considered judgment of military professionals whose wisdom is drawn from sources foreign to his own experience?

If he can, Robert McNamara's place in history as one of our truly great Secretaries of Defense seems assured. If he cannot, the American people must walk with danger in the years that lie ahead.

THE END



"Oh-Oh!"

PERSONAL

Next Year's Vacation.
College For Girls?
Sears, Roebuck Mutual Fund.

Longer paid vacations for the average man are becoming a reality. Note that several of the major labor unions—steel and aluminum, for example—already have written king-size rest periods into their contracts. It's a tactic likely to spread, because the idea of "taking it easy" is such a pleasant one.

When you dream about your next vacation, here are several broad trends that will give you some background:

• If you plan an overseas vacation, you'll find that **accommodations and costs now are easier than in the past.** Except for a few peak weeks, most spots will be able to put you up at approximately the price you have in mind. That's because of the **worldwide boom in hotel building.**

• Domestically, you probably will want to keep New York's world's fair in mind for 1964. Just how big a crowd this will draw isn't certain yet (guesses are a lot of visitors from abroad will show up), but this much is clear: **There isn't going to be a shortage of hotel and motel space in the vicinity.** Construction has been fast and frantic.

• **The trend in transportation prices generally is down.** That's particularly true in air travel where competition is stiff. Meantime, space on cruise ships has increased markedly in the past year—another guarantee that rates will stay in check.

On the other hand, don't underestimate costs by forgetting to include such items as tips, gifts, etc. Par for overseas travel often is calculated at around **$50 per day for two people.**

★ ★ ★

Pressures—public and private—**are causing major changes in two everyday areas:**

Autos: Front-seat safety belts will be standard equipment on all U.S.-built cars after January 1. More than a score of states already had laws to that effect anyhow, so the auto makers apparently figured they might as well beat the inevitable. Incidentally, this move is similar to the one of a couple of years ago when blow-by devices became standard equipment, following a stir in some states (notably California) about exhaust fumes. For the future—In 1965, New York will require a device which enables you to make the taillights blink when you're in trouble.

TV: Prices of color TV are coming down by as much as $100 from year-ago levels. Now that about 20 makers—plus the Japanese—are in the competitive arena, you'll find low-end models dipping under the $375 mark.

★ ★ ★

Does it pay to send a girl to college?

Many parents don't seem to feel it's worthwhile (colleges graduate about twice as many men as women). But educators advise thinking twice before summarily turning thumbs down on your daughter. Here's why:

Women have become a big factor in the U.S. labor force (currently 25,000,000 females to 48,000,000 males). Moreover, they usually have **two careers**—one before they're married, and another after the youngsters are grown up. **Earnings** during each of these sessions are influenced by amount of education. So a young lady's academic accomplishments can turn out to be a good investment long-run, even though college expenses are high.

On this latter score, you can get a clear, quick synopsis from a new Public Affairs Pamphlets booklet entitled "How to Pay for Your Child's College Education," Public Affairs Pamphlets, 22 E. 38th St., New York 16; 25¢. It has many helpful do's and don'ts.

★ ★ ★

Sears, Roebuck's entry into the mutual-fund field (through its Allstate Enterprises setup) could well zoom an already popular form of investment.

Basically, a mutual fund (technically known as an "open-end investment trust") is a **professionally-managed investor pool.** Its lures are that 1) you can buy into a diversified fund in easy stages, and 2) let somebody else do your financial thinking for you.

Critics of the mutual funds, though, argue that they have a steep "loading" (or commission) charge—around 8% of the purchase price, and that their management costs can be sizable.

That's why Sears, with its traditional cost-cutting boasts, is getting a lot of Wall Street talk and attention.

By Edgar A. Grunwald

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The Deer Family

Of almost 100 species of deer throughout the world, the American varieties carry the largest and most majestic antlers.

Antlers of the Eastern white-tail and Western mule deer often appear on the walls of hunting lodges because these species are the most numerous, but moose, elk, and caribou are also deer, according to biologists, and their huge racks are rare trophies.

Like cattle, all deer are "ruminants," or cud-chewers. Each has an extra stomach. The food stored there is later coughed up and chewed like a cow chews her cud. But unlike cattle, deer are browsers, not grazers. They feed on live growth such as shoots, bark, plants and berries.

The American moose, called elk in Europe, is the largest deer in the world. Its antlers are flattened into wide "palms" rimmed with many points, and those of a 1,500-pound bull might weigh 60 pounds with a spread of six feet. The American elk is more correctly called by its Shawnee Indian name, "wapiti." The bull has rounded many-tined antlers that reach five feet in spread. Both male and female caribou have antlers and these are most unique. They sweep forward over the head and one tine spreads down in front of the face to form a vertical palm, or "shovel," which the animal uses to dig under the snow for moss.

Each year the males of all deer species (and the female caribou) shed their antlers and grow new ones. Even the bull moose sheds and regrows its 60-pound headdress. Hunters seldom find shedded antlers in the woods. Rodents, especially porcupines, eat them.

All deer have poor eyesight but keen senses of smell and hearing. For the hunter who realizes these facts, stalking these animals is not difficult. It is necessary to avoid sudden movements and unnatural sounds such as metallic ones and the rhythmic plodding of feet in dry leaves, and to stay downwind so the air currents can't carry man-scent to the deer's sharp nose.

Stalking is aided by the insatiable curiosity of all deer species. An unusual sight or sound intrigues them and they are compelled to identify it. Often they will walk right up to a motionless hunter they can't scent. Frequently they will circle downwind to catch his scent.

Deer can be called to the hunter, also. During the fall mating season, the call must imitate the "bellow" of a bull moose or the "bugle" of a bull elk; these are challenges to battle. Any unusual sound, even the squeak of a rabbit, will arouse the curiosity of a white-tail or mule deer.

LOST HUNTERS will number in the thousands again this year. But Eric Flaherty of Jasonville, Ind., has a suggestion that will reduce the list of victims. Before going into the woods, arrange with your companions for a system of calls to be used should one of you become lost. Three shots fired in rapid succession with a single answering shot is the usual arrangement. But a crow call is simpler, saves ammo and works just as well.

NEED A STOVE for your duck blind, tent or trailer? Morsan Tent Co. of Paramus, N. J., is selling a really hot one for $21. Called Heat-Pal, it's spillproof, leakproof and explosion-proof, burns inexpensive denatured alcohol (1½ pints per 20 hours) and produces as much as 3600 BTU's of heat per hour. Its secret is a patented burner that burns the alcohol in a series of gas-like flames. Folded, it's only 9x9 inches. Weight is 6 lbs.

IT WASN'T LONG before anglers found a new use for the snap-tops on beer cans. George Gafric of Washington, Pa., is the first to send in his suggestion. He makes



fishing lures out of the snap-tops. They're shaped just right, he says; all they need is a hole at each end, one for a split-ring to take the line and the other for a split-ring to take the hook. You can bend them so they'll dart, spin or dive.

WHEN GAME BIRDS are being pointed by a hunting dog, they usually hide motionless in the brush until the shooter walks up to flush them. But pheasants often won't play the game fair; they'll run instead of fly, frustrating both dog and hunter. Paul Brey of Ontario, Wis., has a remedy. Since all birds are instinctively afraid of hawks, he carries a hawk call and when his dog is on a hot scent he blows it and the birds hold in one spot as though frozen.

SOME TIME AGO this magazine ran an article deploring the highway toll of wildlife taken by speeding cars. Here's an interesting statistic just released by the Pennsylvania Game Commission: the highway kill of deer in that state during the first six months of 1963 was 4,560! The number for the same period last year was 3,742; 9,544 for the entire year. Remember to drive carefully at "deer crossings." For your own sake as well as the deer's.

WHAT'S DOWN BELOW? If an angler in a boat knew, he'd catch more fish. Not only could he spot the fish themselves but he could also judge depth and so sink his lure to the correct distance, and he could locate weed beds, bars, etc. A bucket with an improvised glass bottom, immersed halfway below the surface so the angler can see down through the glass, is the usual device for looking down into the water. But Jerry Silk of Overland Park, Kans., has a ready-made solution. He uses a skindiver's mask and he simply leans over the side of his boat with his head partly under water.

BETTER RIFLE SCOPES are now being offered by Bausch and Lomb; not only better but cheaper. They're so rugged that salesmen in demonstrations have used them to drive nails into pine planks. There are the 2½X Baltur-A and 4X Balfor-A for $49.50, also two nice variables: one 2½ to 5X and the other 2½ to 8X. These last are "zoom" designs, producing all magnifications between their limits. Neither reticule size nor point-of-aim changes during adjustment.

CHEST OF DRAWERS, miniature style, in which anglers can store their flies, sinkers, hooks, etc., is the suggestion of Mrs. F. W. Roseberg of Isle, Minn. She uses a number of empty kitchen match boxes glued together. A 12-drawer chest has three rows each four boxes high. Labels can be glued to the front of each drawer; snap fasteners serve as drawer handles.

DON'T THROW AWAY your empty lemon-juice containers, those plastic yellow squeeze-bottle gadgets shaped like lemons, says Jim Moore of Galion, Ohio. He knows other uses for them besides holding juice. When hung from a tree limb on strings, they'll sharpen your shooting eye with a .22. Filled with machine oil one of them makes a dripless, unmessy oiler for your fishing reels, guns, etc. They also make good fishing bobbers.

HOW FAR do your shotgun pellets travel? Their maximum range is easy to figure when you know the trick. In shells having equal powder charges, the range depends primarily on the diameter of the pellets; the larger sizes have more momentum and so travel farther. First find the diameter by subtracting the shot No. from 17, and mark off two decimal places. Thus with No. 6 shot, for example: 17—6=.11. To find the maximum range of express loads, multiply this number by 2,200. With No. 6 shot this is: .11x2,200=242 yards. For No. 8 shot it's 198 yds., 176 yds. for No. 9, etc.

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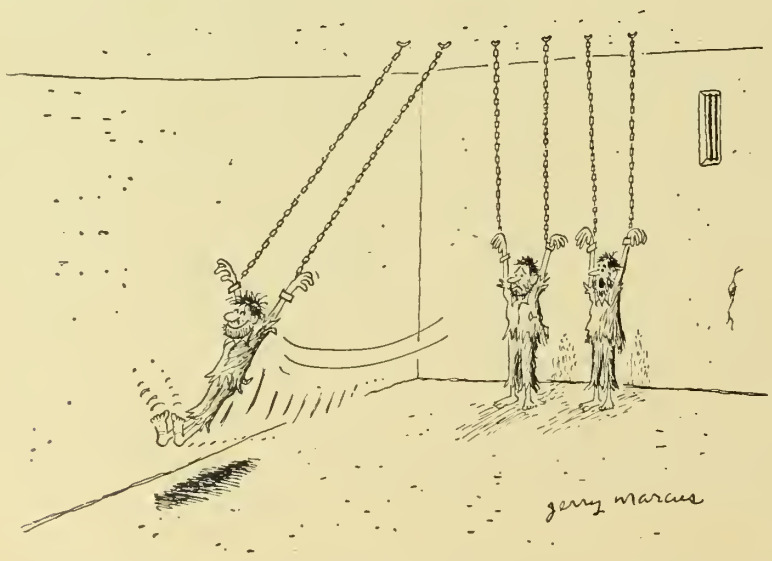
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(Continued from page 15)

wife is taken care of during her lifetime?
A. Then you may set up a trust. Your wife will get the income from your property and, on her death, you can stipulate that your children get the property. In this case, you would need to name a trustee. Or, you can consider a gift for life. That way, you can give your property, or even part of it, to your wife and when she dies the property will go to your children.
Q. There doesn't seem to be much difference between the two—trusts and gifts for life.
A. But there is. A trust will give your wife or whomever you name an *income* for life. A gift for life usually involves use of property—a house, say, which, on the death of your wife or beneficiary, and at your willed instructions, is turned over to someone else—your children—or, perhaps an organization.
Q. What happens when your property decreases after you've made a will?
A. If your bequests are specific ones, then you should look over your estate periodically and adjust your will accordingly. Or, you can state that distribution be on a percentage basis. Actually, I don't think it's always best to make specific bequests. I know of a case in which a man distributed his $100,000 estate by giving $5,000 to three cousins, $5,000 to a charity and the remainder to his wife. When he died, he was worth only $35,000. Yet, his cousins got their $5,000, the charity got its $5,000, but his wife got only $15,000. If he had used the percentage basis, giving his cousins and the charity 5% each and his wife the remaining 80%, she would have received $28,000.
Q. A bequest to charity is tax deductible, isn't it? That is from a man's estate tax after his death?
A. Yes it is, entirely. But more important than that consideration is the chance a bequest of this sort gives you to declare for all times the source of real meaning in your life. In this way, you can express your appreciation to individuals and institutions for the part they may have had in enriching your life.
Q. Such as?
A. Churches, organizations to help the blind, mentally ill, orphans. Take your own American Legion, for instance. Your readers are familiar with the Legion's work, such as the Endowment Fund which makes your National Rehabilitation program and Child Welfare Foundation possible. The Legion's good work is well known by everyone. And on the local level, the individual posts do a lot of excellent work in their communities. I'm sure if anyone were to consider either in his will, the bequest would be put to good use.

You should, however, consult with the Legion and any other charity you are considering. Some states have laws limiting the amount that can be willed to a church or charity over the objections of close relatives.
Q. Do taxes hit an estate hard?
A. Not necessarily. Any amount up to $60,000 is specifically exempt, and there's also a "marital deduction," as well as deductions for losses while the estate is being settled; debts and mortgages; funeral and administration expenses and, as we mentioned before, gifts to church and charity.
Q. What is a "marital deduction?"
A. Well, up to one-half of an estate, when given to your spouse, escapes tax.
Q. What about state estate taxes?
A. Each state, with the exception of Nevada, has them. Your lawyer can tell you what they are in your particular state.
Q. That $60,000 exemption is a pretty big sum. A lot of us, I guess, don't have much to worry about as far as taxes are concerned.
A. Don't let the figure mislead you. I'll bet a lot of your readers who have never added up all their assets would be very surprised if they did to see how quickly their estate can reach the $60,000 level. You have to consider the value of the property distributed by your will and, in addition, property owned jointly with another, proceeds of life insurance policies, the value of your survivor's future receipts from an annuity or pension on which you and your survivors are joint beneficiaries. Some people who think of themselves as having only modest means come close to $60,000 with just their homes and life insurance.
Q. Considering everything you've said so far, it seems that making a will can get rather involved.
A. Not when you have a lawyer to assist you—and that's the only way. But it's a good idea to make a memo of your personal affairs, what you own and where you have it, before visiting him, and while you're at it, make a couple of extra copies which you can give to your wife and your executor. And review and update the memo at least once a year.
Q. Is it necessary to have an executor?
A. Very definitely. Someone has to administer your estate—represent you, so to speak.
Q. How should you go about choosing one?
A. Obviously, you want a person you have confidence in and who has the capabilities to do what you would like to have done. It's a good idea to ask him beforehand whether he will accept the responsibility. You can, of course, save the executor's fee by naming your wife or an adult son or daughter.
Q. What if your executor should die?
A. Then a choice would be up to the court. Usually, they name your closest relative, who may or may not be the person you would want, so be prepared for that eventuality by naming an alternate executor in your will.
Q. What's the relationship or the difference between an executor and a trustee?
A. You could liken the two to custodian and manager. Your executor collects your assets, pays your debts and turns over the remaining assets to your trustee who manages the property. He will invest, reinvest and manage the property

(Continued on page 50)



"I'll say this for Tilford, he tries to make the best of things."

THE AMERICAN LEGION MAGAZINE

Specially selected for AMERICAN LEGION readers...Newest mail order values from SPENCER GIFTS E-38 Spencer Building, Atlantic City, N.J.



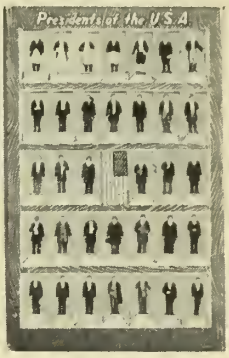
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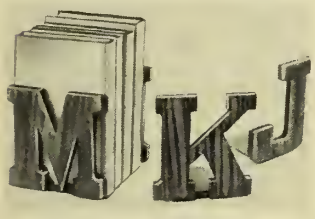


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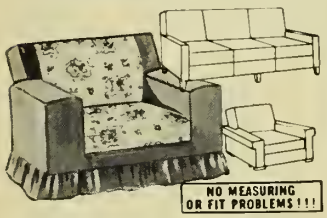
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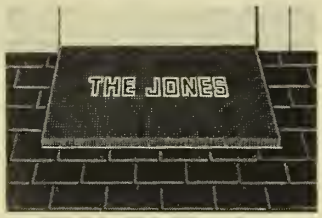
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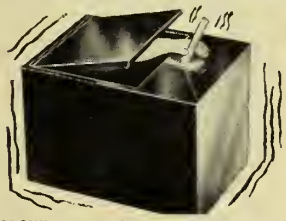
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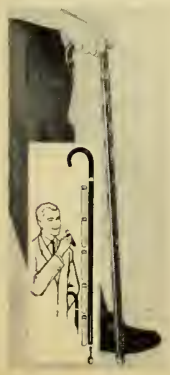


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WRITING A WILL

(Continued from page 48)

as long as it's in trust. When the trust terminates, he will turn over the trust principal to the person or institution you designate in your will.

Q. When you name a trustee, then, he should be in the legal or financial field?

A. Either would certainly help. However, if you have a small trust, you can name someone—an adult, of course—in your family, but do so only if the investment problems are simple. This may also save the trustee's fee, but, all things considered, certainly if the estate is large, I think it's best to name a disinterested expert. A trust company or a bank. Trusts can continue for years and this way you'll have continuity of management. Otherwise, if your trustee dies and the court has to appoint a successor, each successor will receive a full trustee's commission.

Q. What does a trustee's commission usually amount to?

A. It varies according to your community and with the size of the estate.

Q. Trusts and trustees often seem to conjure up an image of cold, unapproachable buildings where only the wealthy feel at home.

A. That's pretty ridiculous. If they appear somber, well, it's a somber business, not to be taken lightly. Trust companies and banks are prepared to do as well by a small trust as by a multimillion-dollar trust. And besides, you direct the trustee in your will as to *your* wishes. You can give him as much or as little discretion as you choose in using your principal for the support of your beneficiaries.

Q. Trust funds are very often set up in the name or names of a man's children. Suppose you choose not to set up a trust. You wouldn't need a trustee then, but what assurance would you have that your children would be provided for?

A. If you don't want to set up a trust, you can leave them property or cash—and then appoint a guardian to manage their legacy until they are of age.

Q. And who should that person be?

A. Actually, if you wish, you can name two guardians—a guardian for your child's property, who should be a person who will conserve and wisely manage the property, and a guardian of the child, himself. This must be your wife, since you cannot deprive her of her natural right of personal guardianship.

Q. Suppose your wife doesn't survive you?

A. Then, of course, you appoint a guardian for the children. Naturally, you want to choose the person best qualified to act as a parent to your children. It is best, in any case, for you and your wife to consider an alternate guardian. If you both were to die in a common disaster, then a choice of guardian would be left up to the court if you don't name an alternate, and the court is not always successful in choosing the person you would consider best.

Q. It would seem the best thing then, is for your wife to have a will, also.

A. Yes, even if she owns no property. Where your children are concerned, matters should not be left to chance. For a child to be left alone with the possibility of being taken into the custody of an unkind, unsympathetic guardian would be a grave misfortune.

Q. You have pointed out many problems that can arise from not having a will. Is there a particular classic case arising from the lack of a will?

A. There are many, but they don't vary much except for the individuals involved —well-known people, extremely wealthy people, those you read about in the papers. Their cases are not very different from the less newsworthy. The wrangling is no less complicated, the bitterness is no less bitter, the children, where there are children, are no less unhappy, the disappointments are no easier to take.

All of us have at one time or another heard of such cases, and they should serve to demonstrate in no uncertain terms the real need to arrange for disposition of our property by a will.

Let me read you a quote by a Surrogate whose experience has given him an intimate knowledge of the many headaches that result from the lack of a will. It expresses my feelings precisely and I can't think of a better way to bring to your readers' attention the importance of having a will: "I believe the best insurance anyone can leave those he loves is a good, lawyer-drawn will, kept up to date. It's a simple act of decency."

THE END



"What's it going to be? Turkey or meat loaf?"
THE AMERICAN LEGION MAGAZINE

(Continued from page 13)

one or more pins or even a split, though it hits fairly well in the strike pocket. Instead of a ball that goes easily down the line which the bowler intends, it may be pulled out of its course by the bowler's hand during the follow-through.

THE OPPOSITE is more apt to happen if the bowler does not interrupt the final pendulum swing of the ball until it has reached the *bottom* of its downswing and is about to start up. The bowler now applies his follow-through in front of him, instead of beside him; the desirable lift is easy and natural; dropping the ball



AMERICAN LEGION MAGAZINE

is all but impossible; the action on the ball is a pin-scattering one, and if the ball was swinging in the correct line during the run, it holds that line with much more ease.

This enormous difference in the behavior and control of the ball may be brought about by a difference of only a few *inches* in the *point* at which the follow-through is *first* applied. If it is applied in the last inch of downswing, the ineffective ball is likely to follow. If in the first inch of the upswing, the effective ball is more apt to result. This is easily explained by the simple fact that to apply a finger lift to a ball that is swinging *down* produces an entirely different effect from lift applied to a ball that is swinging *up*. The few important inches are the critical ones in which the ball's pendulum swing switches from down to up, as it comes by your leg at the foul line.

It is entirely possible that with no other knowledge than this, a 160 to 175 bowler may raise his average by ten pins this year. He simply carries out a resolve that he will apply his follow-through *late* each time he rolls the ball. Since he already throws many balls in that way, he has no new skill to learn, but only a helpful realization of what the most likely difference is between his many good deliveries and his many poor ones.

On the other hand, a correct *understanding* of a vital point in timing may not help others to improve their *execution* of it. Once you get to the foul line it is usually too late to control the timing. The timing of the delivery of a ball is determined by what happens on the first and subsequent steps of the approach. So a bowler who needs additional instruction in order to learn how to apply his follow-through late will find the most fruitful field for practice to lie in the execution of his first step and the pushaway of the ball as he starts the approach. The ball is pushed toward the pins, easily, while the first step is taken at the same time, and that step is no more than an easy *half-step*.

The photos of Bill Lillard, which accompany this article, give a clear idea of the pushaway and the half-step that goes with it, both of which are fairly slow, deliberate, and smooth. Lillard's approach is almost perfection, and shows why he is a champion.

The clean, straight follow-through in the last photo is not easy to achieve unless the earlier timing has been perfectly executed. Nearly all books on bowling go into more detail on the important phases of setting up the timing of your delivery. The result, when the pushaway with a half-step is followed by a smooth, unhurried approach, is to put you in a position at the foul line from which the correct timing of the ball release is more easy and natural to execute. If your pushaway is neglected or haphazard, and if your first step is too long or too fast, it is extremely difficult to time your delivery correctly no matter how well you understand what it should be like. You arrive at the foul line in an awkward position from which to follow-through late, straight and smoothly.

If you successfully execute Lillard's approach it all feels like a single flow of smooth action from the pushaway right through the point where the ball is gone and your bowling hand is high and empty (last photo). So long as your timing is not grooved, you may have a sensation of several different actions and efforts rather than of a single, connected flow.

One of the fascinations of bowling is that it is a much more subtle game than it appears to be. Of course there is a great deal more to its subtleties than is set forth here. What we have put down here is *one* of the subtleties which, based on observation of many hundreds of fair bowlers, is *most* apt to lift them off of their present average plateau to a new and higher level.

THE END

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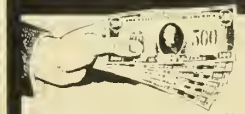
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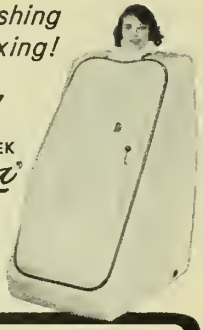
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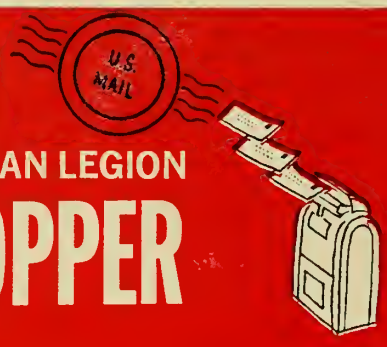
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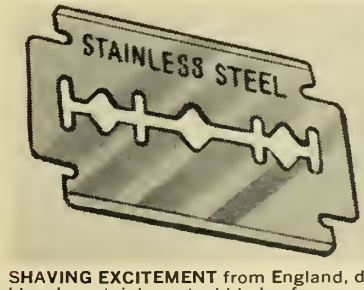
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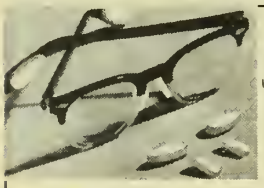
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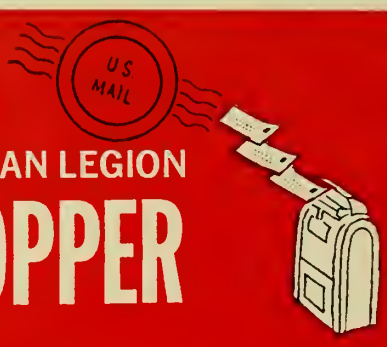
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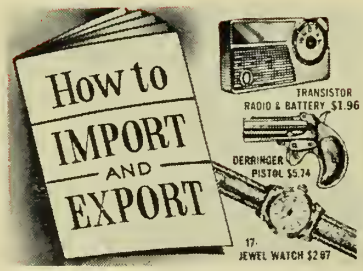
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THE AMERICAN LEGION SHOPPER





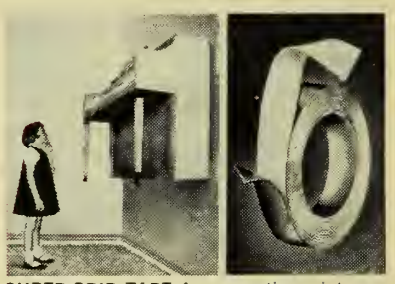
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PATENTED RUPTURE-EASER® supports reducible inguinal hernia. Adjustable back lacing and leg strap, front snaps. Soft, flat groin pad. Washable. No fitting required. For men, women, children. Send measure around lowest part of abdomen. State right, left side or double. Single $4.95; double $5.95 plus 25¢ post. PIPER BRACE, Dept. AL-113, 811 Wyandotte, Kansas City 5, Mo.



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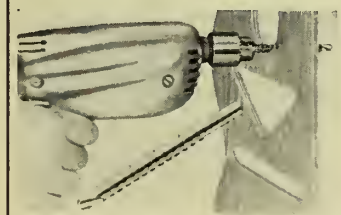
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"That's a chair, Sir!"

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A harassed housewife called on a psychiatrist with an unusual complaint.

"Doctor," she wailed, "my husband thinks he's Moses."

The analyst suggested patience and reassured her that her husband's imagining of power and greatness was only a passing phase.

"I do hope so," sighed the woman. "But in the meantime, how can I keep him from parting the water in the tub when I'm taking a bath?"

JIM HENRY

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When a sudden storm blew up at sea a young woman, leaning against the ship's rail, lost her balance and was thrown overboard. Immediately another figure plunged into the waves beside her and held her up until a lifeboat rescued them.

To everyone's astonishment, the hero was the oldest man on the voyage. That evening he was given a party in honour of his bravery. "Speech! Speech!" the other passengers cried.

The old man rose slowly and looked around at the admiring group. "There's just one thing I'd like to know," he said testily. "Who pushed me?"

K. H. R. SIMKIN

LOST OPPORTUNITY

A young minister had just returned from delivering a sermon at a larger church to which he hoped to be called.

"How was your sermon?" his wife asked.

"Which one?" he responded. "The one I was going to give, the one I did give, or the one I delivered so brilliantly on the way home in the car?"

V. D. PALAT

DIET TALK

During one of those suburban house gatherings the discussion got around to overweight and dieting. The hostess, a rather buxom woman, said she could not understand why she was so heavy. "I'm a very light eater, you know," she sighed.

"Yes," her husband added, "as soon as it's light, you start eating."

JOSEPH SALAK

PLEASE REPLACE TURF

March to November
It's always the same—
Some are but divotees
Of the game.

MINNIE HITT MOODY

COCKTAIL PARTY

Where alcohol removes the veneer from the furniture and the guests.

DAN BENNETT

MOUSETRAPPED

"Two bits to date me with Marie,"
The tackle begged his friend . . .
He got his quarter back, for she
Was faithful to the end!

HAROLD WILLARD GLEASON

CASTE SYSTEM PROBLEM

Reformers are usually members of the meddle class.

JACK HERBERT

KITCHEN CHRONICLE

For years his mother diced and toasted,
Parboiled, grated, minced and roasted.
She whipped and pitted, pared and steamed,
And sifted, basted, kneaded, creamed
In fact she's simmering now, because
Her daughter-in-law just sits and thaws.

BETTY BILLIPP

NOSTALGIA

An old-timer is one who remembers when girls who had nothing to wear stayed home.

TONY PETITO

UNIMPEACHABLE SOURCES

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Sooner or later every firebrand makes an ash out of himself.

WALT STREIGHTIFF



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